

ANNEX 2 PEOPLE INTERVIEWED

FINLAND

Alajarva, Eija , Programme Coordinator, Asia and Middle East, FinnChurchAid, 14 December 2007.

Anttila, Päivi, Project Coordinator, International Solidarity Foundation, 6 September 2007.

Arola, Pauliina, Deputy Director, FinnChurchAid, 6. September 2007.

Bergman, Henrik, Head of Unit, Programme Planning and Coordination, FinnChurchAid, 6 September 2007, 19 September 2007.

Ekman-Niemi-Kaija, Catarina, Finance Officer, the United Methodist Church, Finland Swedish Provisional Annual Conference, 9 October 2007.

Gothóni, Annette, Programme Coordinator, World Vision Finland, 8 October 2007.

Grönroos, Gabriel, Development Aid Coordinator, Frikyrklig Samverkan, 26 September 2007, 9 October 2007.

Groop, Mona, Development Aid Coordinator, Frikyrklig Samverkan, 9 October 2007.

Haapala, Tapani, Chief Administrator, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 16 & 30 August 2007, 6 September 2007.

Haaranen, Anne, Director for International Projects, Save the Children Finland, 8 October 2007.

Halttula, Suvi, Programme Coordinator, Plan Finland, 5 October 2007.

Hedberg-Kivistö, Carina, Financial Adviser, Unit for Non-Governmental Organisations, Ministry for Foreign Affairs, 16 August 2007.

Heinimaa, Sauli, Senior Officer, Unit for Evaluation and Internal Auditing, Ministry for Foreign Affairs, 19 September 2007.

Herrera, Luis, Development Cooperation Coordinator, Embassy of Finland in Peru, 21 December 2007 (email).

Horstia, Eero, Director for Development Cooperation, Fida International, 17 October 2007.

Joensuu, Ari, General Coordinator for Latin America, FIDA International, 26 September 2007.

Johansson, Eeva, Programme Manager, Save the Children Finland, 8 October 2007.

Järsta, Antero, Counsellor, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 6 September 2007.

Järvinen, Tomi, Programme Coordinator, Fida International, 17 October 2007.

Jørgensen, Marja, Program Director, Plan Finland, 18 September, 5 October 2007.

Karppinen, Seppo, Programme Officer, Trade Union Solidarity Centre of Finland, 15 October 2007.

von Kauffman, Annukka, Plan Finland, 30 October 2007.

Kiiskinen, Minna, Programme Coordinator, World Vision Finland, 22 October 2007 (email).

Kivimäki, Elisabet, Programme Officer, Embassy of Finland in Zambia, 30 January 2008 (email).

Kärkkäinen, Riika, Programme Offices, Embassy of Finland in Tanzania, 18 December 2007 (email).

Lahtinen, Matti, Chief Administrator, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 15 August 2007.

Laires, Marjatta, Deputy Director, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 15 August 2007.

Lankinen, Mari, Development Cooperation Coordinator, Embassy of Finland in Nicaragua, 18 December 2007 (email).

Leino, Irene, Programme Coordinator, Embassy of Finland in Vietnam, 19 December 2007 (email).

Leino-Nzan, Katri, Program Officer, Finnish Missionary Society, 28 September 2007.

Lipponen, Helena, Administrative Director, SASK, 3 October 2007.

Lal, Prakash, Programme Coordinator, Fida International, 17 October 2007.

Lassila, Satu, Department for International Development Cooperation, Ministry for Foreign Affairs, 15 October 2007 (telephone).

Lehmuskoski, Saara, Project Director, FinnChurchAid, 6 September 2007, 19 September 2007.

Leppäkoski, Tytti, Program Officer, Finnish Red Cross, 7 November 2007.

Leskinen, Tapio, Director of Development Cooperation, Finnish Missionary Society, 28 September 2007.

Levamo, Tiina-Maria, Advocacy Expert, Plan Finland, 5 October 2007.

Liesto, Anna, Programme Coordinator, West-Africa, Plan Finland, 5 October 2007.

Löövi, Kalle, Director for International Operations, Finnish Red Cross, 11 October 2007.

Maijala, Eeva, Programme Coordinator, Embassy of Finland in Nepal, 20 December 2007 (email).

Mery, Liisa, Coordinator for Latin America, SASK, 9 October 2007.

Miettinen, Antti, Financial Manager, Fida International, 2 November 2007.

Mikkola, Heli, HIV/AIDS Adviser, Department for International Development Cooperation, Ministry for Foreign Affairs, 26 October 2007.

Nitovuori, Håkan, Frikyrklig Samverkan, 26 September 2007.

Nuikka, Miia, Executive Director, International Solidarity Foundation, 6 September 2007, 11 December 2007.

Nummelin, Matti, Senior Environmental Adviser, Department for International Development Cooperation, Ministry for Foreign Affairs, 17 December 2007 (telephone).

Ohvo, Hannu, Executive Director, Trade Union Solidarity Centre of Finland, 3 October 2007.

Olasvirta, Leo, Head of NGO Unit, Department for Development Policy, Ministry for Foreign Affairs, 19 September 2007.

Ojanen, Saara, Project Coordinator, FinnChurchAid, 26 October 2007.

Otsamo, Riikka, Programme Officer, NGO Liaison Unit, Department for Development Policy, Ministry for Foreign Affairs, 16 August 2007.

Parviainen, Riitta, Project Coordinator, Embassy of Finland in Mozambique, 18 December 2007 (email).

Pesonen, Kaija, Internal Auditor, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 12 December 2007.

Pitkänen, Olli, Programme Director, Development Cooperation, Fida International, 17 October 2007.

Pönni, Anne, Programme Director, World Vision Finland, 8 October 2007.

Räsänen, Kati, Programme Manager, Save the Children Finland, 18 September 2007 (e-mail).

Salonen, Elina, Programme Coordinator, Asia and Humanitarian Assistance, Plan Finland, 5 October 2007.

Salonen, Stefan, Development Aid Advisor, Frikyrklig Samverkan, 26, September 2007, 9 October 2007.

Santisteban, Ruth, Senior Advisor, Development and Human Rights, Plan Finland, 18, September, 16 October 2007.

Simojoki, Marja, Programme Officer, Embassy of Finland in Kenya, 30 January 2008 (email).

Soveri, Riitta, Head of Development Cooperation Unit, FinnChurchAid, 6 September 2007, 19 September 2007.

Suoheimo, Maria, Director for Development Cooperation, Finnish Red Cross, 11 October 2007.

Sykkö, Janne, Project Coordinator, International Solidarity Foundation, 6 September 2007.

Tann, Susanna, Programme Manager, Save the Children Finland, 8 October 2007.

Tolvanen, Pirkko, Program Officer, Finnish Red Cross, 11 & 29 October 2007.

Tuohimaa, Mari, Programme Officer, Finnish Missionary Society, 28 September 2007.

Turunen, Suvi, Programme Officer, Unit for Non-Governmental Organisations, Department for Development Policy, Ministry for Foreign Affairs, 12 December 2007.

Virtanen, Juha, Programme Coordinator, World Vision Finland, 30 October 2007.

Vesterinen, Tuija, Financial Coordinator, Plan Finland, 18 September, 5 October 2007.

Wevelsip, Matias, Senior Programme Manager, Plan Finland, 5 October 2007.

SWEDEN

Zetterlund Brune, Carin, Programme Officer, Sida, SEKA/EO, Stockholm, 18 September 2007.

BOLIVIA

Aguirre, Vicente, Technician, Unit for Planning and Monitoring, Bolivian Red Cross, 14 November 2007.

Álvarez, Freddy, Trainee, Bolivian Red Cross, 14 November 2007.

Arancibia, Patricia, National Coordinator for Municipalities, Plan Bolivia, 13, 22 & 23 November 2007.

Ávila, Norma, Communal Development Facilitator of Plan Altiplano, Plan Bolivia, 22 November 2007.

Ayala, Adriana, Facilitator of EIMI project, Plan Bolivia, 22 November 2007.

Azuga, Pedro, Facilitator of MAN Altiplano project, Plan Bolivia, 22 November 2007.

Calle, Gaby, Accounting assistant, Bolivian Evangelic Lutheran Church, 20 November 2007.

Carhuani Maquina, Petronilla, Secretary of the municipal council, Municipality la Laja, 22 November 2007.

Castro, Guido, Chairman, Bolivian Pentecostal Church, 15 November 2007.

Chambi, Rodolfo, Accountant, Bolivian Red Cross, 14 & 21 November 2007.

Chana, José Luis, Communal Development Facilitator of Plan Altiplano, Plan Bolivia, 22 November 2007.

Chipana, Mario, Director, Secretariat for Education, Bolivian Evangelic Lutheran Church, 19 November 2007.

Chiquie, Munir, Executive Director, Foundation for Education and Development, 16 November 2007.

Choque, Francisco Director, Mission Secretariat, Bolivian Evangelic Lutheran Church, 20 November 2007.

Chura Choque, Quintin, Chairman, Municipality of la Laja, 22 November 2007.

Claviho, Ronald, Unit for Rescue and Disasters, Bolivian Red Cross, 14 & 21 November 2007.

Condori, Rigoberto, Chairman, Administrative Directorate, Even Ezer college.

Copa, Ivan, National Unit for Rescue and Disasters, Bolivian Red Cross, 14 November 2007.

Copajira Community, 15 women, 5 men, 19 November 2007.

Cruz, Alfredo, Treasurer, Directorate of Even Ezer college, 15 November 2007.

Cruz, Lucrecia, Local Coordinator, Cotahuma Project, Bolivian Red Cross, 14 & 21 November 2007.

Cuéllar, Álvaro, Coordinator, Nutrition project, Bolivian Red Cross, 21 November 2007.

Cuentas, Delfín, Consultant Team Leader, Evaluation of the projects Agricultural Alternative Production and Water Pumps; Drinking Water and Latrines, 20 November 2007.

Delgado H., Adriana, Regional Officer, Reduction of Communal Risks, Regional Office of the Red Cross, Lima, Peru, 14 November 2007.

Fernández, Cristóbal A, Chairman, Bolivian Evangelic Lutheran Church, 20 November 2007.

Gonzales Z., Rubén, Director, National Rescue and Disaster Unit, Bolivian Red Cross, 14 & 21 November 2007.

Gutiérrez E., Javier, Director, Secretariat for Social Development, Bolivian Evangelic Lutheran Church, 19 & 20 November 2007.

Gutierrez, Walter, Consultant, Evaluation of the projects Alternative Agricultural Production and Water Pumps; Drinking Water and Latrines, 20 November 2007.

Hiekkanen, Harri, Representant for Latin America and the Caribbean, Finnish Red Cross, 14 November 2007.

Iturry, Dolly, Social worker, SEDES, 21 November 2007.

Joensuu, Ari, Regional Coordinator for Latin America, FIDA International, 15 & 16 November 2007.

Juvas, Kimmo, Delegate, DIPECHO project, Bolivian Red Cross, 14 November 2007.

López, Ramiro, Health Technician of Plan Altiplano, Plan Bolivia, 22 November 2007.

Maita, Samuel, Director of Social Development 1999–2006, Bolivian Evangelic Lutheran Church, 20 November 2007.

Maldonado, Amparo, Coordinator of AIEPI project, Bolivian Red Cross, 21 November 2007.

Mamani, Nèstor, Vice chairman of municipality council, Municipality la Laja, 22 November 2007.

Mamani Quispe, Alejandro, Director, Municipality of Pucarani, 22 November 2007.

Martínez, Susan, Unit for Youngsters, Bolivian Red Cross, 14 November 2007.

Mercado, Fernando, Director, Buenas Nuevas college, consultant, 15 November 2007.

Michel, José, Unit for Rescue and Disasters, Bolivian Red Cross, 14 November 2007.

Morgoya, Paola, Training officer, Bolivian Red Cross, 21 November 2007.

Moscoso, Humberto, Facilitator, Nutrition project, Bolivian Red Cross, 21 November 2007.

Nicolas, Pamela, Sociologist, FIDA Internatinal, 16 November 2007.

Nole, Silvia, National Program Director, Plan Bolivia, 13 & 23 November 2007.

Orco, Zaida, Administrative Assistant, FIDA International, 16 November 2007.

Osco, Ubaldo, Accountant, Bolivian Evangelic Lutheran Church, 20 November 2007.

Pallerete Community, 30 women, 14 men, 1 teacher

Peralta, Esteban, Priest, Ivirgarzama community, Chapare, Cochabamba 16 November 2007.

Patiño, Sonia, National Coordinator, Gender Multiplication and Training, FIDA International, 16 November 2007.

Prieto, Aleida, Facilitator, Nutrition project, Bolivian Red Cross, 21 November 2007
Poma Quispe, Herminia, Facilitator, Agricultural Production and Water Pumps project, Bolivian Evangelic Lutheran Church, 19 November 2007.

Quispe, Rubén, Facilitator of EIMI project, Plan Bolivia, 22 November 2007.

Retamoso, Vladimir, Consultant, Retamoso & associates, 20 November 2007.

Riberos, Rodrigo, Unit for Planning and Projects, Bolivian Red Cross, 14 November 2007.

Rivera, Gustavo, Department for Planning and Monitoring, Bolivian Red Cross, 14 November 2007.

Rocha, Hilarión, Treasurer of the Directorate, Bolivian Evangelic Lutheran Church, 20 November 2007.

Rojas, Hiberth, National Director, Swedish Mission, consultant, 15 November 2007.

Rosa, Ollanta, Ana, National Director for Communication, Bolivian Red Cross, 14 November 2007.

Rodriguez, Cipriana, Ivirgarzama community, Chapare, Cochabamba.

Rojas, Daniel, National Coordinator, EIMI Project, Plan Bolivia, 13, 22 & 23 November 2007.

Sandoval, Alejandro, Facilitator MAN Altiplano project, Plan Bolivia, 22 November 2007.

Sanchez, Juan Felipe, Country Director, Plan Bolivia, 13 & 23 November 2007.

Sotamar, María, Psychologist, FIDA International, 16 November 2007.

Tamayo, Carlos, National Director, Unit for Organizational Development, Bolivian Red Cross, 14 & 21 November 2007.

Tapia, Gustavo, Responsible for Monitoring and Evaluation, Plan Bolivia, 22 November 2007.

Tórres, Edgar, Vice Director of Municipality, Cotahuma 1. Distrcit, La Paz, 14 November 2007.

Ugarte, Cornelio, Future Chairman, Administrative Directorate of Even Ezer college, Ivirgarzama community.

Zuna Orlandini, Elsa, Treasurer, National Directorate, Bolivian Red Cross, 14 November 2007.

Group discussions conducted with:

Santiago de Pacharíá Community, 23 women, 21 men, 3 teachers, 19 November 2007.

Beneficiaries of MAN project, la Laja community, 22 November 2007.

Beneficiaries of MAN project (3 girls, 1 boy) Pucarani community, 22 November 2007.

INDIA

Pastor Amit, Good News Assembly of God, Airoli Dawanaka, Mumbai, 26 November 2007.

Añonuevo, Q,Tos, Education Secretary, Building and Wood Workers' International (BWI), Geneva, 1 December 2007 (by email).

Babu, Joshi, MIS Coordinator, World Vision India, Guntur, 28 November 2007.

Banerjee, Biswarup, Programme Coordinator, Save the Children Finland, Jaipur, 20.–21 November 2007.

Banra, Sunil, Programme Coordinator, Save the Children Finland, Jaipur, 20.–21 November 2007.

Mr Bob, Volunteer, Drop in Centre, World Vision India, Guntur, 28 November 2007.

Chowdhury, Paul, Pastor, full Gospel Church of India (Vijayawada), Machilipatnam, 30 November 2007.

Che, Gade, Trainer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Desai, Sanjay, Shiv Sena leader, Mumbai, 26 November 2007.

Gaffar, M A, Director, Education, Building and Wood Workers' International, Delhi, 3 December 2007.

Gowri, Eliah, Project Manager, Coastal Community Development Programme, Machilipatnam, 30 November –1 December 2007.

Graceies, Assistant Conservator of Forest, Department of Forestry, Machilipatnam, 1 December 2007.

Ms Indira, Volunteer, Drop in Centre, World Vision India, Guntur, 29 November 2007.

Mr Isaac, Administrative Assistant, Community Health Coordinator, World Vision India, Guntur, 28 November 2007.

Jaipal, Surjan Ram, Chief Executive, URMUL Marusthali Bunkar Vikas Samiti UMBVS, Jaipur, Rajasthan, 21 November 2007.

Jakariya, P, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Mr Jakob, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Jawale, Priya, CHE Volunteer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Mr Kishore, volunteer, Drop in Centre, World Vision India, Guntur, 28 November 2007.

John, Ronald, Monitoring Officer, World Vision India, Project Monitoring Office, Mumbai, 23 November 2007.

Johnson, Ch, Programme Manager, Coastal Community Rehabilitation Programme, Full Gospel Church of India, Machilipatnam, 30 November -1 December 2007.

Johnson, M, Programme Manager, HIV/AIDS Prevention Programme, World Vision India, Guntur, 28.–29 November 2007.

Joshua, A, President, Full Gospel Churches of India, Machilipatnam, 30 November – 1 December 2007.

Joshua, Prasanna Kumar, Full Gospel Church of India, Machilipatnam, 30 November 2007.

Jokivuori, Mika, Regional Director, Fida International, Mumbai and Machilipatnam, 26.–28.11 and 30 November –1 December 2007.

Jokivuori, Säde, Gender Specialist, Fida International, Mumbai, 26 November 2007.

Ms Jospriya, Volunteer, Drop in Centre, World Vision India, Guntur, 29 November 2007.

Kamble, Sunnandu, CHE Volunteer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Kamma, A, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, Andra Pradesh 29 November 2007.

Kedar Prasad Srimal, Executive Director, Gramodaya Samajik Sansthan, Jaipur, 21 November 2007.

Mr Kishor, Volunteer, Drop in Centre, World Vision India, Sathenapally, 29 November 2007.

Kohli, Ram, CHE Volunteer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Kohli, Sheela, CHE Volunteer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Kumar, Malay, Prayatn Sanstha, Jaipur 21 November 2007.

Kumar, Varun, Community Health Coordinator, World Vision India, Guntur, 28.–29 November 2007.

Lal, Ramjee, Gram Vikas Navyuvak Mandal Laporiya, Jaipur, 21 November 2007.

Lath, Mukesh Krishan, Country Programme Manager, Save the Children Finland, Jaipur, 20.–21 November 2007.

Mali, Pukhraj, URMUL Marusthali Bunkar Vikas Samiti UMBVS, Jaipur, 21 November 2007.

Mandal, Madhurima, Gramodaya Samajik Sansthan, Tonk and Jaipur, 20.–21 November 2007.

Mathew, Shereen, Program Manager, Ambegaon Area Development Programme, Ambegaon, 23 November 2007.

Ms Nagalaxmi, Volunteer, Drop in Centre, World Vision India, Guntur, 29 November 2007.

Nair, Anita, Accountant, Building and Wood Workers' International, Delhi, 3 December 2007.

Nagpal, Rajiv, Program Manager, North India, Save the Children Finland, Jaipur, 20.–21 November 2007.

Narayan, K. Surya, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Norvanto, Keijo, Counsellor (Economic & Commercial), Embassy of Finland, Delhi, 19 November 2007.

Pandey, Meena, Project Coordinator, Building and Wood Workers' International, Delhi, 3 December 2007.

Pawar, Rebecca, CHE Volunteer, Mumbai Slum Community Development Programme, Mumbai, 26 November 2007.

Mr Prasad, Forest Range Officer, Department of Forestry, Machilipatnam, 1 December 2007.

Prince, Melony, Project Advisor, Mumbai Slum Community Development Project, Good News Assembly Church, Mumbai, 26 November 2007.

Ms Rajeswari, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Mr Raju, Beneficiary, positive client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Raju, Peter, Community Health Coordinator, World Vision India, Guntur, 29 November 2007.

Rani, Esther, Community Health Coordinator, World Vision India, Guntur, 28.–29 November 2007.

Rani, Jessi, Community Health Coordinator, World Vision India, Guntur, 28.–29 November 2007.

Rao, Kutumba, Assistant Director, Agriculture, Machilipatnam, 1 December 2007.

Rao, B. Surya Prakasa, Deputy Director of Fisheries, Krishna district, Machilipatnam, 1 December 2007.

Rao, Thirupathi, Community Health Coordinator, World Vision India, Guntur, 28.–29 November 2007.

Reddy, K.V, Deputy Director, Department of Agriculture, Machilipatnam, 1 December 2007.

Ms Rukmini, Member, Mangrove Federation, Machilipatnam, 1 December 2007.

Ms Sai, client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Samuel, Anita, Project Manager, Mumbai Slum Community Development Programme, Mumbai 26 November 2007.

Pastor Samuel, Good News Assembly of God, Subhas Nagar, Andheri, Mumbai, 26 November 2007.

Sankhala, Om Prakash, Gram Vikas Navyuvak Mandal Laporiya, Jaipur, 21 November 2007.

Satyaraju, I, Program Coordinator, HIV/AIDS Prevention Programme, World Vision India, Guntur, 28.–29 November 2007.

Sharma, Rajeev, Projects Director, Building and Wood Workers' International, Delhi, 3 December 2007.

Sharma, Seema, Shiv Shiksha Samiti, Jaipur, 21 November 2007.

Sharma, Tula Ram, President, Uttar Pradesh Garmin Shramik Shiksha Sansthan, 3 December 2007.

Sharan, Dharmesh, Public Relations Officer, Embassy of Finland, Delhi, 19 November 2007.

Soni, Sandeep, Administrator, Save the Children Finland, Jaipur, 20.–21 November 2007.

Srinivas, Reader, Zoology, Nobel College, Machilipatnam, 1 December 2007.

Srivastava, Arup, Project Coordinator, Building and Wood Workers' International, Delhi, 3 December 2007.

Mr Thomas, Secretary, Full Gospel Church of India, Machilipatnam, 30 November 2007.

Uppal, Vijeta, Programme Coordinator, Save the Children Finland, Jaipur, 20.–21 November 2007.

Vadhyar, Vijaykumar, Prayatn Sanstha, Jaipur, 21 November 2007.

Vinodini, client, HIV/AIDS Prevention Programme, Sathenapally, 29 November 2007.

Viswas, Volunteer, Drop in Centre, World Vision India, Guntur, 29 November 2007.

Yadav, S.K, Shiv Shiksha Samiti, Jaipur, Rajasthan, 21 November 2007.

Group discussions conducted with:

Mothers of sponsored children in Airoli diwanaka (slum), beneficiaries of Mumbai Slum Community Development Project, Mumbai, 26 November 2007.

Trainees, Subhas Nagar, Andheri slum, beneficiaries of Mumbai Slum Community Development Project, Mumbai, 26 November 2007.

Children of Bal Club, beneficiaries of Child Survival and Development Project, Jebadiya, Piplu Block, Tonk District, Rajasthan, 20 November 2007.

Self Help Group Members (men and women), beneficiaries of Child Survival and Development Project, Jebadiya, Piplu Block, Tonk District, Rajasthan, 20 November 2007.

Village Development Committee members, beneficiaries of Child Survival and Development Project, Jebadiya, Piplu Block, Tonk District, Rajasthan, 20 November 2007.

Villagers, beneficiaries of the Coastal Coastal Community Development Programme, Munipeda Village, 30 November 2007.

Villagers, village presidents, beneficiaries of the Coastal Environment Rehabilitation Programme, Malakayalanka, Polathithippa, PT Palem and KPT Palem, 1 December 2007.

Mangrove nursery workers, beneficiaries of Coastal Environmental Rehabilitation Programme, Machilipatnam, 1 December 2007.

UGANDA

Alidri, Josephine, Programme Coordinator, Nabuyoga ADP, World Visoon Uganda, Tororo, 7 November 2007.

Edward, Mwesigwa Baligonzi, IEC Coordinator, Uganda Youth Anti AIDS Association, Kampala, 2 November 2007.

Ekallam, Arionget Beatrice, Sponsorship and Grant Support Manager, Plan Uganda, Kampala, 1 November 2007.

Ekirapa, Michael, Vice Chairperson, School Management Committee, Nyeminyemi Primary School, Tororo, 6 November 2007.

Emukule, David, Reproductive Health Educator, Nyeminyemi Primary School, Tororo, 6 November 2007.

Eswap, Francis, Programme Manager, Eastern Region, World Vision Uganda, Kampala, 1 November 2007.

Isingoma, Geoffrey, Director, Ministry Quality and Development, World Vision Uganda, Kampala, 3 November 2007.

Ivory, Hugh J, Programme Coordinator, The Lutheran World Federation, Uganda Programme, Kampala, 9 November 2007.

Keane, Daniel, Country Director, Plan Uganda, Kampala, 9 November 2007.

Kippels, Craig, Country Representative, The Lutheran World Federation, Uganda Programme, Helsinki, 26.10.2007.

Kujala, Riitta, Field Coordinator, International Solidarity Foundation, Kampala, 2 November 2007.

Kwesiga, Jussy B, Executive Secretary, Development Network of Indigenous Voluntary Associations (DENIVA), Kampala, 3 November 2007.

Kyabawampi, Alex, Programme Area Manager, Plan Uganda, Tororo, 6 November 2007.

Kyakulaga, John, Chairperson, COFCAWE, Kampala, 8 November 2007.

Larok, Arthur, Programme Coordinator, NGO Forum, Kampala, 2 November 2007.

Matabi, Gilbert Gervase, Monitoring and Evaluation Manager, Plan Uganda, Kampala, 1 November 2007.

Mulindwa, Grace, Planning Department, Ministry of Health, Kampala, 9 November 2007.

Muyana, Anastasia, Head Teacher, Nyeminyemi Primary School, Tororo, 6 November 2007.

Musedde, Deborah, Senior Health Coordinator, Pland Uganda, Tororo, 6 November 2007.

Nafuna, Jacinta, Senior Woman Teacher/Reproductive Health Educator, Kidoko Primary School, Tororo, 6 November 2007.

Nalugwa, Tina Edith, Programme Monitoring Coordinator, Plan Uganda, Tororo, 6 November 2007.

Nandala, Samali Matovu, Project Coordinator – HIV/AIDS/OVC, Plan Uganda, Tororo, 6 November 2007.

Nalwadda, Rose Mary, Director, Planning and Monitoring, Uganda AIDS Commission, Kampala.

Ojulong, John Escuhas, Head Teacher, Kidoko Primary School, Tororo, 6 November 2007.

Okello, Basilio, Programme Director, World Vision Uganda, Kampala, 3 November 2007.

Otheino, Catherine, Acting Executive Director, COFCAWE, Kampala, 8 November 2007.

Okitera, Charles, Chairman, School Management Committee, Kidoko Primary School, Tororo, 6 November 2007.

Ongole, Sarah Amulo, Project Manager, The Lutheran World Federation, Uganda Programme, Katakwi, 5 November 2007.

Shibeke, Martin, Programme Coordinator/TRE, Plan Uganda, Tororo, 6 November 2007.

Group discussions conducted with:

Staff of the Lutheran World Federation, Katakwi District, 5 November 2007.

Staff of World Vision Uganda, Nabuyoga ADP, Tororo District, 7 November 2007.

Staff of Mukujju Core Primary Teachers' College, Tororo District, 6 November 2007.

ADP Management Committee at the Sub-county level, World Vision Uganda, Nabuyoga ADP, Tororo District, 7 November 2007.

Group of People Living with Aids in Akworo Village, Usuku Sub county, Katakwi District, 5 November 2007.

Community Members and members of HIV/AIDS Post-test club of Namuwanga Parish in Namuwanga B Village, 7 November 2007.

SIWA Primary School – Nabuyoga, Tororo District, Focus group discussions separately with girls from Primary 5 and 6; and boys from Primary 5 and 6, 7 November 2007.

Nyeminyemi Primary School – Molo Sub-county, Tororo District, Focus group discussions with pupils of Primary 5 and 6, 6 November 2007.

Wamilongo Primary School – Wakiso District, Focus group discussions separately with the head teacher and teachers; boys from Primary 4, 5 and 6; girls from Primary 4, 5 and 6; and parents and other members of the community, 8 November 2007.

ANNEX 3 THE EVALUATION TEAM AND DISTRIBUTION OF TASKS

The evaluation team consists of six experts comprising three teams of one international and one local expert. The experts were contracted through Impact Consulting Oy Ltd, which was selected in a tendering process by the MFA. The team consisted of Dr. Pekka Virtanen as Team Leader, Ms. Kristiina Mikkola and Mr. Markku Siltanen as International Experts, and Mr. Saul Mendoza (Bolivia), Ms. Rita Dey (India) and Ms. Alice Nankya Ndidde (Uganda) as National Experts.

In Bolivia, the fieldwork was carried out between November 12th and 24th, 2007, by Mr. Markku Siltanen and Mr. Saul Mendoza. Of the six POs present in Bolivia, local coordinators or representatives of their partners of five were visited, those being Plan Finland (Plan Bolivia in Bolivia), Finnish Red Cross (Bolivian Red Cross), Fida International (regional representative), Finland-Sweden Free Churches (through regional representative for Fida) and the Finnish Evangelical Lutheran Mission (Bolivian Evangelic Lutheran Church). Most meetings were held in La Paz, but FS and Fida were visited in Cochabamba. In Cochabamba, a field visit was paid to Ivirgarzama municipality in Chapare Province, and in La Paz project visits were paid to Bolivian Red Cross, the Bolivian Evangelic Lutheran Church and Plan Bolivia.

Seven of the ten POs had activities implemented under the scheme in India during 2004–2006. Among those, Fida International, Save the Children Finland, World Vision Finland and the Trade Union Solidarity Centre of Finland were selected for closer study. From their project portfolios, seven projects/programmes and their local partners were further identified for a field visit. The projects and programmes reflect a selection of themes particularly relevant in the Indian development context. India country visit was conducted during November 18th to December 4th, 2007, by Ms. Kristiina Mikkola and Ms. Rita Dey. The evaluators visited a Save the Children project in Rajasthan and World Vision projects in Maharashtra and Andhra Pradesh (one in each state). Fida's projects were also visited in Maharashtra (one) and in Andhra Pradesh (two). Finally, one SASK-supported project was visited in Delhi. The team also met the Embassy of Finland staff in Delhi. During each project visit, in-depth interviews were conducted with PO and local partner staff. Brief field visits to interact with project beneficiaries and other stakeholders (where possible) were organised. Subject to access and availability of evaluation reports and completion reports desk review of PO's other projects was completed to augment the study.

In Uganda, the field visits by Dr. Pekka Virtanen and Ms. Alice Ndidde took place between October 31st and November 10th, 2007. One project from each of the four POs operating under the scheme were selected for closer study. The POs and respective national partner organisations were Plan Finland (Plan Uganda), FinnChurchAid (LWF Uganda), World Vision Finland (WV Uganda) and International Solidarity Foundation

(COFCAWE). For purposes of comparison, the project were selected so that each had at least a HIV/AIDS component. It was also decided to include one post-conflict rehabilitation project, the FCA/LWF project in Katakwi in the north-east. The projects selected for field visits from Plan and WV are both situated in the eastern province of Tororo. The ISF/COFCAWE project is situated in Wakiso, relatively close to Kampala (the capital) in the central region. During each visit, semi-structured interviews were conducted with PO and/or local partner staff. Beneficiaries and other stakeholders were met during visits to project sites, where focus group interviews were also organised. During the visits additional documentation and statistical data was collected. In Kampala the team visited headquarter-level staff of the counterpart organisations and two umbrella NGOs, as well as a representative of the Ministry of Health.

ANNEX 4 ANALYSIS OF OTHER FRAMEWORK ORGANIZATIONS

The Swedish system of framework organisations

The government of Sweden started to allocate funding for international work to Swedish NGOs already in the 1960s. Until the 1970s the allocations from the Swedish International Cooperation Agency (Sida) amounted to less than 1% of the total development budget. Government support to NGO development cooperation, however, increased rapidly in the 1980s and since then NGO allocations have comprised approximately 10% of Sida's appropriation. The framework agreement system (currently 15 organisations) was introduced during the same period. The first framework agreements were made in 1977 with the Swedish Trade Unions (LO/TCO) and the Swedish Cooperative Centre, both on the initiative of Sida. The reason for introducing the new system was to facilitate the administration of support to NGOs, particularly at Sida but also the NGOs, in the light of increasing appropriations (Sida 2005).

Currently Sida supports Swedish NGOs exclusively through the framework scheme, which consists of two types of organisations: (i) organisations which develop and run their own development cooperation programmes and projects (Africa Groups of Sweden, Diakonia, Swedish Cooperative Centre, the Swedish Society for Nature Conservation, Save the Children Sweden, the Church of Sweden, *Utbildning för biståndsverksamhet* and Red Cross, which has an agreement under the humanitarian appropriation), and (ii) umbrella organisations which prepare and pass on funding applications from other organisations (Forum Syd, LO-TCO Secretariat of International Trade Union Development Co-operation, Olof Palme International Center, PMU InterLife, *Svensk Handikapporganisationers Internationella Bistandsförening* and Swedish Mission Council). Other Swedish NGOs can seek a grant for cooperation in a developing country or for communication activities in Sweden through the grant-mediating framework organisation to which it is affiliated. An organisation without such an affiliation can seek a grant from Forum Syd, which also has a framework organisation status. In addition, some organisations have programme agreements covering several years with a framework organisation, which is approved by Sida but administered by the framework organisation (Sida 2005; 2007).

The overall goal of NGO support is to contribute to poverty reduction in accordance with internationally agreed development goals and the MDGs. Other stated objectives include: (i) achieving high quality in development cooperation to support civil society in the south (and transition countries); (ii) providing a broad interface with Swedish organisations and their partners; (iii) creating a platform for shaping opinion in Sweden; (iv) providing a structured dialogue on methods and policy issues with Swedish

organisations; and (v) establishing a rational and effective way of administering the popular movement appropriation (Sida 2005).

In the framework scheme the objective is to support the organisations' own development activities. Sida has three main roles: an analyst, a dialogue partner and a financier. Its responsibility, through grant agreements and through the development of policy, conditions, instructions and other guidelines, is to ensure that the funds are used as effectively as possible to promote civil society development, and results are properly reported to the government, the public and the framework organisations and their partners. In its guidelines Sida lays down the ways the organisation itself shall assume responsibility for detailed controls of its activities under the scheme (Sida 2007).

The system is based on a long-term commitment, and a framework agreement normally runs for 8–10 years. A financing agreement between Sida and a framework organisation is usually valid for four years. Throughout the period of cooperation, the organisation submits annual financial reports in accordance with Sida's requirements. During each four-year cycle, a follow-up of previous system audits and a programme evaluation is carried out on Sida's initiative, complemented with spot-checks and field visits. It also assesses the organisation's qualifications as a framework organisation at least during each alternate four-year cycle (Sida 2004; 2007).

The current guidelines and criteria are a result of heavy criticism levelled against the framework system in the late 1990s. Attention was drawn to the lack of criteria and weak monitoring by different external observers, such as independent evaluators (e.g. Riddell & al. 1995) and the Parliamentary Auditors. Subsequent evaluations indicated that even large and long-standing framework organisations had serious difficulties to clearly account for how, to what purpose, and with what results the frame allocations had been used (e.g. Karlstedt & Jarskog 2001; Tamm & al. 2002). In 2001, the government instructed Sida to draw up selection criteria and strengthen the monitoring system. According to a recent inspection report, Sida's action to strengthen its supervisory role has been insufficient. *Riksrevisionen* inspected 15 NGO projects in four countries with disturbing results. Serious problems were found in 10 out of the 15 inspected projects' accounts without Sida having received any signals that there were problems (Grufberg & al. 2007).

Previously no in-depth analysis or criteria had governed the selection of framework organisations, as both the selection of organisations and the allocation of funds were based on unspecified aspects of previous cooperation, such as long relationship with Sida and a large volume of activities. The lack of criteria was perceived to cause two types of problems: (i) the allocation of grants appeared to be arbitrary; and (ii) without a coherent system for new organisations to enter, the system run the risk of creating a stagnated enclave in an otherwise dynamic civil society (Sida 2005).

Criteria for the selection of framework organisations were published in 2003 (see Table 2), even though no quantitative indicators for eligibility were provided. General requirements for a Swedish NGO, however, do stipulate that it must have been active

in Sweden for at least two years and its head office must be in Sweden (Sida 2007). The selection of framework organisations is not determined exclusively by the qualities of the organisation, but also by concern for diversity and representativity of the entire framework system, in terms of both development cooperation and shaping opinion in Sweden. Sida's assessment for the selection of framework organisations can thus also include the organisation's specific expertise, the sector it represents, or the specific needs of a certain region. With the introduction of the selection criteria, Sida seeks to make a greater degree of mobility in the system possible (Sida 2005).

The Danish system of framework organisations

Denmark has traditionally given a relatively large part of its development assistance through CSOs. For example, between 1988 and 1993 NGO support was 14–18% of total bilateral aid (excluding disaster relief). In 1991, Danida introduced a system of framework agreements, and entered into agreement with DanChurchAid, Danish Red Cross, The Danish Trade Union Council for International Development Cooperation (LO/FTF) and Ibis (Danida 1994). These were subsequently joined by Care Denmark in 1994. In 2003, the Danish government decided to reallocate parts of the budget for framework organisations to single projects in order to support the development activities of a larger number of smaller NGOs. At the same time, the Trade Union Council was dropped from the framework scheme. While in the case of LO/FTF the disbursements had been considerably below the budgeted figures, the decision seems to have been largely political. Subsequently two new organisations, *Mellemfolkeligt Samvirke* (MS) and Save the Children Denmark were accepted to the scheme, which currently includes six organisations (Danida 2006).

In addition to the framework scheme, Danish support to CSO development cooperation is currently allocated through two main channels for single projects as well as local grants distributed through Danish embassies. For single projects, Danida is responsible for applications for more than DKK 3 million (approximately 400,000 Euro), while the ministry has commissioned Project Counselling Service, an association of more than 200 small and medium size Danish NGOs to administer the smaller grant applicants. In 2005, Danish support to NGOs was approximately 12% of total bilateral aid and 8% of all development cooperation. The share of the framework scheme was close to 40% of the NGO appropriation (Danida 2007).

The objective of the framework system is to facilitate flexible administration and implementation of development assistance, coherent planning of NGO activities based on programme principles, dialogue between Danida and the NGOs, assessment of the NGOs' capacity and reduction of the administrative burden for Danida in the case of major NGOs. The system is based on standing framework agreements, which together with each framework organisation's description of activities (work plan) and respective annual financial commitment by Danida establish a contractual relationship. Each agreement is discussed in annual framework consultations with the ministry. Subject

to coherence with the Danish development assistance policy, the framework organisations are expected to identify, plan, implement, monitor and evaluate their development assistance activities relatively autonomously (Danida 2006). Increasing linkage to government policy, however, raises the dilemma whether the framework agreements should be complementary or subordinate to government policy.

During the last several years the framework scheme has been subject to strong pressure in Denmark. In addition to demands that NGO appropriations (including the scheme) should be directed to support more effectively the government's development policy, including selection of partner countries and sectors, the oversight process of NGO support has been criticised. The criticism is reflected in the new, more strict conditions put to framework organisations (Table 2). At the same time, it reflects a long-standing dispute, as the first four framework organisations were admitted without an assessment of their professional and administrative capacity even though this was required by the respective authority. The first capacity assessment of a NGO considering to enter into a framework agreement (Care Denmark) was carried out in 1994. As noted in the first evaluation of the scheme (Danida 1994), the capacity assessments could have formed a good basis for discussions on the development of the organisations and modes for cooperation. However, such assessments were not made prior to the initial agreements.

In theory, enforcement of Danida's requirements regarding professional control by the framework organisations was to be secured through a regular cycle for updating the capacity assessments and execution of thematic evaluations of the organisations' programmes. In practice, however, the main contact between the framework organisations and Danida takes place during the annual meetings in Copenhagen, where the framework applications are discussed. According to an evaluation report, both the framework organisations and the NGO-unit staff consider these meetings useful, but acknowledge that they do not allow any thorough professional dialogue. Apart from these meetings, there are no other regular mechanisms linked to the framework agreement system ensuring professional dialogue between the organisations and Danida. The framework funding arrangement was introduced with the purpose of granting the large NGOs more programmatic autonomy and predictability, reducing administration, and creating opportunities for more substantive dialogue. It appears that the last goal has not been accomplished (Boesen 2000).

The British system of partnership organisations

Donor funding is a significant or sole source of funding for most development NGOs in the UK. The major donors include DFID and the EU, two large independent funders and a large number of trusts and foundations. Up to 1999, the Joint Funding Scheme constituted the main conduit of aid from the government to development NGOs. In 1994–95, for example, approximately 45% of it went to five block grant agencies (Oxfam, Save the Children, Voluntary Service Overseas, Christian Aid and the Catholic Agency for Overseas Development), mainly as general budget support

with relatively loose systems of accountability. In 1999, DFID initiated extensive consultation with UK civil society about its role in development cooperation and relations with the government. Following the consultation and contribution from the ministry, the Joint Funding Scheme was abolished and new mechanisms introduced (Wallace & al. 2007).

DFID currently supports national NGOs through four main channels, while country offices also provide funds to international and national NGOs in partner countries. The Partnership Programme Agreements (PPAs) provide the main instrument for strategic level cooperation with national NGOs, while the Civil Society Challenge Fund provides funding to national NGOs for small-scale aid projects and Strategic Grant Agreements helps other than traditional NGO partners make a contribution to development cooperation. In addition, the Development Awareness Fund supports raising public awareness of international development in the UK. In 2004–05, for example, the PPA appropriation took approximately 79% of the DFID funds (excluding humanitarian aid) available for NGOs in the UK (National Audit Office 2006). Approximately 8.5% of DFID's total funding was provided to NGOs/CSOs in 2005–06 (DFID 2007).

The first PPAs were signed with previous block grant agencies, but with the intention of expanding the scheme in a second stage. At first large NGOs were invited to apply, followed by some smaller specialist NGOs. The process became more transparent in 2002, when an open competition system was introduced, and the system has since grown rapidly from ten organisations in 2001 to 26 in 2007. The PPA scheme puts a premium on the quality for selecting partners, of objective setting in the agreements, and of result monitoring to promote and demonstrate cost-effective use of resources (see Table 2). The Information and Civil Society Department of DFID carries out an organisational assessment when considering proposals from short listed NGOs. The assessment covers strategic planning approach, decision making process, the skills and capacity of the organisation, accountability to stakeholders, and evaluation and monitoring procedures. In practice, however, the mapping of the strengths, positions or skills of NGOs is limited (National Audit Office 2006).

A recent report by the National Audit Office (2006) noted that the performance of NGOs against agreed development objectives has not been a significant factor in determining funding levels, largely because DFID has not had an appropriate performance measurement regime. While it is not easy to measure the results of aid given the difficulties in attributing change to particular interventions or donors, the impact of external events and lack of robust data, the auditors noted that PPA indicators are even less robust than those for single projects, due to the more strategic focus and greater flexibility of the PPA system. Current monitoring and results measurement arrangements provide little information on the cost-effectiveness of the funding: for example, only a quarter of the agreements inspected had indicators which were specific and measurable. Agreements generally lack baseline information to enable DFID to

assess any subsequent progress made against these objectives, and formal monitoring arrangements provide few insights on cost-effectiveness.

Problems have become more apparent as the focus of DFID's funding has changed over time. DFID has increased its emphasis on supporting NGOs which promote accountability and engage in advocacy and lobbying, although it still funds NGOs engaged in service delivery. This is linked to a change in the bilateral development policy, whereby providing an advocacy and oversight function to the state has become more important as DFID increases aid provided directly to the national budgets of developing country governments. However, measuring results in advocacy and capacity building requires a different type of assessment than for service delivery projects, and such measures are still relatively weak. Another pertinent issue is a perceived gap between the donor's emphasis on advocacy and capacity building and the beneficiaries' demand for improved infrastructure and service delivery (DFID 2007).

The Dutch system of co-financing agencies

The formal funding relationship between the Dutch government and the main Dutch co-financing organisations (CORDAID, ICCO and NOVIB) dates back to 1965. In 1978 they were joined by HIVOS, and two years later all four signed a long-term programme financing agreement with the Dutch Ministry of Foreign Affairs, which tied the financing for the scheme to a fixed percentage of the total budget for development cooperation (originally 8%, later 10% of the ODA). In the same year, they moved from project to programme financing (Ruijter & al. 2002). The Co-Financing Agencies (CFAs) enjoyed relatively independent programme implementation, being themselves responsible for auditing, evaluation and policy development. They prepared annual financial reports to the ministry, while the core agreement was evaluated every four years from financial and policy angles. The four key agencies also benefit from other sources of public funding, but in most cases the contributions from their own constituencies have been limited (Riddell & al. 1997).

The CFA agreement was based on the so-called 'four pillars' of post-war Dutch society, namely Christian (Catholic and Protestant), social democratic and humanist values. These currents were reflected in the institutional organisation of society, including the structure of Dutch development cooperation, where the principal instrument of civil society support was the co-financing programme made up of the four CFAs representing the dominant socio-cultural and political institutions. However, since the mid-1980s the assumed effectiveness and impact of the CFAs has increasingly been questioned by researchers and politicians. Calls for better documentation of tangible results have grown stronger, along with more general questions about the effectiveness of aid and criticism of lack of transparency in aid organisations (Riddell & al. 1997). In 1998–2001, total funding of CSOs by the government was approximately 17% of the total development budget, of which the CFAs received 66% (Ruijter & al. 2006).

In 2003, the Dutch government revised its development assistance programme to civil

society. Partly this reflected changes in the structure of civil society in both the Netherlands and partner countries, and partly changes in the political scene which strengthened the existing critical views on development aid, demanding proof of its utility. There has also been debate on whether government funding to NGOs should be free or policy-derived, i.e. tied to central themes in the current government policy or to official bilateral partner countries. By the late 1990s a parliamentary majority was in favour of reducing the dominant role of the four CFAs that had received the bulk of NGO funding for the last two decades. The first changes took place when Plan Netherlands was admitted in 1999 after considerable pressure from the then Minister (Ruijter & al. 2002). Finally, two new funding mechanisms, a theme-based co-financing scheme for smaller projects and a broad-based co-financing programme (MFP) for institutional funding were initiated in 2003. The latter replaced the CFA scheme. While the set of criteria for the MFP was largely the same as for the previous scheme, including a multi-country, multi-sectoral focus with a network of partners in the south, existing CFAs had to apply for entry. Six agencies were admitted, including the five CFAs and a new organisation, *Terre des Hommes* (Ruijter & al. 2006).

In 2007, the two mechanisms were merged into one co-financing system through which all support for Dutch NGOs' interventions in developing countries is channelled. The minimum grant size is 100,000 Euro, designed to support single coherent development programmes. INGOs will be covered by a different programme, while funding for country-specific activities is still available through Dutch embassies. There is, however, considerable scepticism on the feasibility of applying the same set of funding criteria to such a wide variety of organisations (Ruijter & al. 2006).