

ANNEX 4. STIFIMO Life cycle / time frame

	2009		2010
	Jan-June	July- Dec	Jan-June
Planned phases			
Activities in phases	<p>MOSTIS exists since 2006 MCT looking for finance for Mostis imple Talks between MCT - Embassy - FMA (Sta Concept paper formulated 2008 Tor for STIFIMO preparation Mission to Mozambique - Concept paper/PD Appraisal? Tor for implementing STIFIMO Two conslutansy agencies to planning mission & bid</p>		<p>Ramboll wins the bid First TA team to Moz SVB decides to conti</p>
Extra phases			
People involved	<p>Mr Jussi Hinkkanen Advisor to minister Mr Arto Valjas Consultant planning Mr Bob Day Consultant planning Mr Kari Alanko Ambassador Mr Massingue Minister at MCT</p>	<p>Mr Erkki Sutinen Ms Tracy Wyman Mr Mateus Tembe Mr Andres Moreno Ms Saira Saaristo Mr Kimmo Halme Mr Massingue Ms Eeva Alarcorn Mr Jyrki Pulkkinen</p>	<p>Inception</p>

Ms Tuire Ylöstalo
Ms Marianne Tikkar

	2011		2012
July-Dec	Jan-June	July-Dec	Jan-June
<p>Contract signed in Mozambique in September</p> <p>Embassy - ICT consultant MFA advisor</p>	<p>Low activity and spending rate</p> <p>Personal problems hinder the team coming</p> <p>New ambassador</p> <p>Niras buys Ramboll's development business</p> <p>Klaus Talvela to Mozambique</p> <p>Formulation of new PD by Lauri Kuukasjärvi</p> <p>Search for new team begins</p>		<p>New TA team begins</p> <p>Minister is changed</p> <p>Still low activity and slow</p> <p>Embassy Advisor</p>
<p>CTA of TA team</p> <p>TA team</p> <p>TA team</p> <p>TA team</p> <p>TA team</p> <p>Short term consultant</p> <p>Minister at MCT</p> <p>Embassy - ICT consultant</p> <p>MFA advisor</p>	<p>Mr Erkki Sutinen</p> <p>Ms Tracy Wyman</p> <p>Mr Mateus Tembe</p> <p>Mr Andres Moreno</p> <p>Ms Salla Saaristo</p> <p>Mr Kimmo Halme</p> <p>Mr Massingue</p> <p>Mr Matti Kääriäinen</p> <p>Ms Sirpa Sinervä</p>	<p>CTA of TA team</p> <p>TA team</p> <p>TA team</p> <p>TA team</p> <p>TA team</p> <p>Short term consultant</p> <p>Minister at MCT</p> <p>New ambassador</p> <p>New counsellor</p>	<p>Ms Marja-Reetta Paa</p> <p>Uli Laichenmaier</p> <p>Teemu Seppälä</p> <p>Michael Hughes</p> <p>Mr Matti Kääriäinen</p> <p>Ms Sirpa Sinervä</p> <p>Mr Massingue</p> <p>Louis Pelembe</p> <p>Mr Klaus Talvela</p>

Ramboll HOC	Mr Klaus Talvela	Director Niras	Ms. Kaisa Heikkilä
Embassy counsellor	Ms. Kaisa Heikkilä	MFA	Ms Tuire Ylöstalo
	Mr Jyrki Pulkkinen	MFA advisor	
	Mr Paul Silfverberg	MFA advisor	
	Ms Tuire Ylöstalo	Ramboll/ Niras HOC	

July-Dec	2013		2014
	Jan-June	July-Dec	Jan-June
in MCT spending rate	Low activity and spending rate Uli reseigns Midterm evaluation takes place Programme revised		National Coordinator
New CTA	Ms Marja-Reetta Pa	New CTA	Ms Marja-Reetta Pa
TA team	Uli Laichenmaier	TA team	Teemu Seppälä
TA team	Teemu Seppälä	TA team	Michael Hughes
TA team	Michael Hughes	TA team	Ericka Mejas
Ambassador	Mr Matti Kääriäinen	Ambassador	
Counselor	Ms Sirpa Sinervä	Counselor	Ms Sirpa Sinervä
Minister at MCT	Ms Seija Toro	New Ambassador	Ms Seija Toro
New minister at MCT	Mr. Veikko Kiljunen	MFA	Ms Tuulikki Parviain
Director Niras	Klaus Talvela, Niras	HOC and Director	

MFA
Niras HOC

July-Dec 2015

Closing down

Final evaluation

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CTA
TA team
TA team
Niras HOC

Counselor
New Ambassador
MFA
