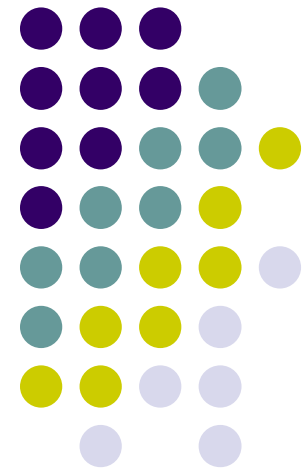


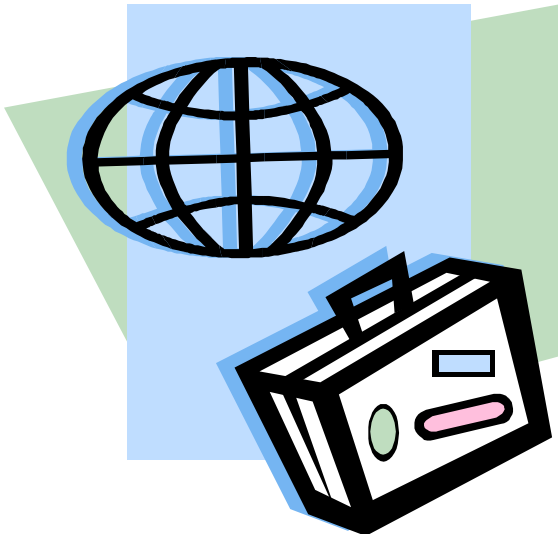
Institutional Cooperation Instrument: Information for partner country agencies

Ministry for Foreign Affairs of Finland
Department for development policy
Unit for sectoral policy

2009

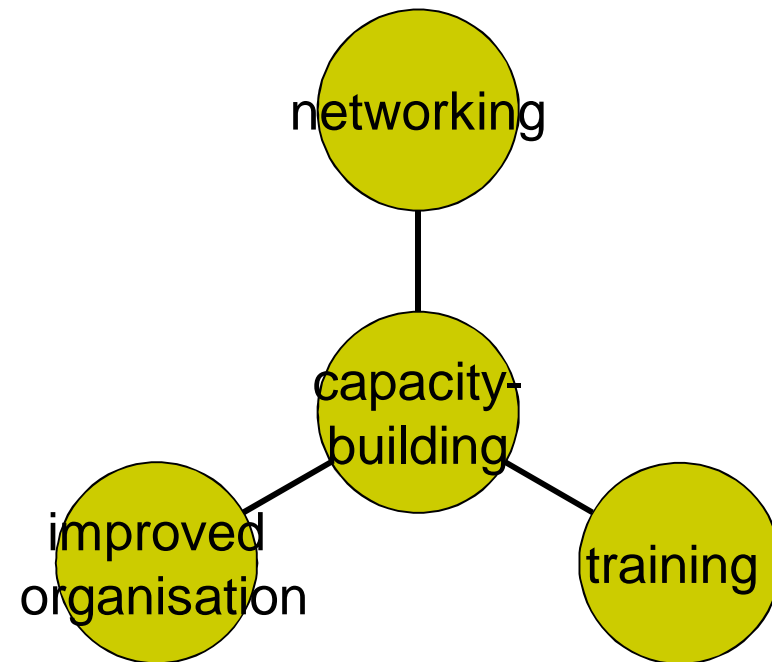


ICI in a nutshell



- twinning projects
- transfer of public sector experience and expertise
- focus on capacity-building.

ICI objective: capacity-building





Average project:

- ④ 1-2 years
- ④ USD 500.000-700.000
- ④ mode of operation: expert-level cooperation and training
- ④ focus on technical competence and expertise, capacity-building
- ④ lean project administration - experts work directly with each other.

ICI: examples of agencies and projects



Eligible agencies	Examples of agencies	Examples of projects
Ministries	Ministry of the Environment	Administrative capacity for legal drafting
Government agencies	Statistics Finland	Capacity to manage household survey
Government agencies	Finnish Meteorological Institute	Capacity to monitor flood risks

ICI : the role of partner country agency



- Proposal: preferably to be submitted by partner agency in collaboration with Finnish agency.
- Planning: basic project document with key information included.
- Implementation: partner agency assigns personnel and gives practical support
- Own contribution: government agency staff time; necessary permits etc.

ICI : the role of the Finnish MFA and government agency



- The MFA analyses the proposal.
- The Finnish agency makes plans with the partner agency.
- The MFA analyses the plan and makes a financing decision.
- The Finnish agency is responsible for project management and the results.



ICI: results orientation

- The ICI partners declare commitment to reaching the set objective.
- At the end of the project, a new or adapted system functions under the sole responsibility and means of the partner country.

Experiences with ICI projects



- New instrument --> we are still on the learning phase.
- Funding level is limited --> the task should be clearly focused and the administrative set-up very simple.
- Detailed content is left for Finnish and partner agencies to decide --> ICI allows for innovativeness.
- ICI is based on people --> trust between partners is the key to success.



ICI: SWOT

Strenghts:

Quick and simple

Weaknesses:

Technical limitations
(funding level, strict focus
on capacity-building)

Opportunities:

Good for exploring new
ideas and practices

Threats:

Lack of sustainability



ICI: Detailed guidelines

- Administrative norm (HELM178-3, 2010).
- ICI – manual and recommended best practices (published in May 2010).
- See <http://formin.finland.fi>, development policy, implementation of development policy, country- and region-specific cooperation, ICI.
- <http://formin.finland.fi/public/default.aspx?nodeid=40157&contentlan=2&culture=en-US>.