



Country Strategy for Development Cooperation

# **THE KYRGYZ REPUBLIC AND TAJIKISTAN 2018–2021**

MINISTRY FOR FOREIGN AFFAIRS

# Contents

<b>Executive Summary .....</b>	<b>3</b>
<b>1) Regional Context.....</b>	<b>5</b>
<b>2) Country Context .....</b>	<b>8</b>
<b>3) Finland's Relations with the Region.....</b>	<b>13</b>
<b>4) Development Cooperation Context .....</b>	<b>16</b>
<b>5) Expected Results of the Development Cooperation Programme.....</b>	<b>20</b>
<b>6) Monitoring and Evaluation .....</b>	<b>25</b>
<b>7) Risk Management.....</b>	<b>27</b>
<b>8) Tentative Financing Plan (Budget) .....</b>	<b>30</b>
<b>Annex I: Logic Model .....</b>	<b>32</b>
<b>Annex II: Risk Management Framework .....</b>	<b>41</b>
<b>Section 2: Risk Update and Decisions .....</b>	<b>45</b>



## Executive Summary

The Kyrgyz Republic and Tajikistan are the poorest countries in Central Asia. Once part of the Soviet Union, they still are on the challenging road of transition towards rule of law and market economy. The Kyrgyz Republic has made more progress towards democracy than any other Central Asian state. Democratic institutions have strengthened and political stability has improved in recent years. In Tajikistan, authoritative rule has undermined democratic institutions and curtailed the space for civil society.

EU-Central Asia relations are being developed under the EU Strategy for Central Asia, which dates back to 2008. A new revised strategy is scheduled for adoption in 2019. In 2017 the Council adopted conclusions on the EU Strategy, noting that Central Asian countries have become significant partners of the EU and highlighting the need to strengthen dialogue and cooperation on human rights, education, sustainability as well as to tackle emerging security challenges faced by the Central Asian countries.

The EU's Russia policy is after the illegal annexation of Crimea and the outbreak of the conflict in Eastern Ukraine guided by five principles. One of these principles is to pursue closer relations with former Soviet Republics in the EU's Eastern Neighbourhood and Central Asia. The EU countries have increased their political and economic support accordingly, including development cooperation with these countries.

Finland's development cooperation with the Kyrgyz Republic and Tajikistan complements the EU Strategy for Central Asia. It is also in line with the EU's Russia policy. Finnish development cooperation supports the economic, social and environmental sustainability of the Kyrgyz and Tajik societies. The programme builds on the experiences gained from the region since 2009. Projects are implemented either by international organisations or by Finnish government authorities in the form of inter-institutional cooperation.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Finland's development cooperation programme in the Kyrgyz Republic and Tajikistan was evaluated 2016. The evaluation noted that the programme overall is very relevant, that it has been implemented largely as foreseen, and that is producing expected outputs. The next evaluation will be conducted in 2019 and the results will be used to plan the next strategy period from 2022 onwards.



## 1) Regional Context

Central Asia was part of Russia from the 1870s until the 1917 Russian Revolution, when it was integrated into the Soviet state and system of planned economy. In the 1920s and 1930s, the region was carved into five Soviet socialist republics. Following the collapse of the Soviet Union in 1991, these republics became the sovereign and independent nations of Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan.

The Soviet era left behind a legacy of vast ecological destruction, including most notably the drying up of the Aral Sea. As traditional crops were replaced by water-intensive cotton growing, irrigation requirements caused the sea to shrink. In addition, vast areas of Kazakhstan were used for nuclear testing, and there are uranium tailings and other hazardous waste sites in the Kyrgyz Republic and Tajikistan.

The region's economic performance since independence has been mixed. Its natural resources are among the richest in the world, but transportation presents major challenges. Distances to ocean ports are longer than anywhere else in the world, and most transport links pass through Russia. Since the 1980s, the gas and oil rich Kazakhstan and Turkmenistan have accumulated greater wealth than the other three countries, as illustrated by the following table:

### Gross National Income (Atlas method) 2016

Country	USD	OECD classification 2018–2020
Kazakhstan	8,710	UMIC
Turkmenistan	6,670	UMIC
Uzbekistan	2,220	LMIC
Tajikistan	1,110	LMIC
Kyrgyzstan	1,100	LMIC

Source: The World Bank. UMIC = upper middle income country, LMIC = lower middle income country.

Following independence, former Communist Party officials retained their positions of power in all the new states. Political stability was largely maintained, with the notable exception of the Tajik Civil War that lasted from 1992 to 1997. The Tulip Revolution in 2005 saw the largely peaceful ousting of the Kyrgyz president, and in the same year there was an outbreak of violence in Andijon, Uzbekistan. In 2010, another Kyrgyz president was ousted in a violent process that caused much tension between Kyrgyzstan and Uzbekistan.

The wider geopolitical context and especially the role of Russia, China and the United States are particularly relevant to the Central Asian situation today. For historical reasons Russia continues to wield significant influence in the region, while China is emerging as a new power. In 2014 the US began to scale down its presence in and to withdraw its troops from Afghanistan, and consequently its interest in Central Asia has diminished.

The situation in Afghanistan is a major regional concern because of its potential spillover effects. There are also serious security threats across the region due to terrorism, radicalisation, extremism and the lack of clean water. In many Central Asian states the absence of democratic political structures presents succession issues and therefore a possible risk to stability.

Islamic radicalisation and Taliban insurgent activity in border areas pose a threat to stability especially in Tajikistan. Hundreds of people have joined the so-called Islamic State (Daesh). The return of foreign fighters to Central Asia is a security threat in this region, too.

There is also a positive twist to current relations and cooperation between the five Central Asian countries. Uzbekistan is in the process of opening up and the country's new president has confirmed his commitment to reform. However, it is clear that this will not be an easy journey.

EU-Central Asia relations are being developed under the EU Strategy for Central Asia, which was signed in 2007 and reviewed in 2015. A draft proposal for a renewed strategy will be tabled by the end of 2019 during the Finnish EU Presidency. In 2017, 10 years after the First Central Asia Strategy was signed, the Council adopted conclusions on the EU Strategy for the region. The Council emphasised that **Central Asian countries have become significant partners of the EU** and welcomed the progress achieved under partnerships with the EU. The Council reaffirmed the EU's commitment to develop stronger relations and highlighted the need **to strengthen dialogue and cooperation on human rights, education, sustainability**, as well as to tackle **emerging security challenges** faced by the Central Asian countries.

## 2) Country Context

### THE KYRGYZ REPUBLIC

#### Political, economic and social development

Ever since independence, the Kyrgyz Republic has been characterised by political instability. Revolutions in 2005 and 2010 led to the overthrow of the incumbent presidents, who subsequently fled the country. A new constitution was adopted following the revolution in October 2010, establishing a predominantly parliamentary system of government. In December 2016 amendments were approved by a national referendum that shifted further powers from the presidency to parliament (Jogorku Kenesh) and the prime minister. Among other things, the amendments prevent the president from dissolving parliament and calling early elections.

In 2015 the Kyrgyz Republic joined the Russian-led Eurasian Economic Union. Most significantly, this made it easier for Kyrgyz citizens to work in Russia – the main source of remittances and household income. On the negative side, membership of the EEU has complicated re-exports from China, a major source of employment in the Kyrgyz Republic.

Relations between the Kyrgyz Republic and Uzbekistan have been strained because of tensions over natural resources, water sharing and border demarcations. However following the appointment of Uzbekistan's new president in December 2016, relations between the two countries have seen a breakthrough. In October 2017 they signed a strategic partnership agreement and a draft treaty that defines 1,170 km of the 1,370 km borderline between the two countries.



Relations with Tajikistan are cordial, but there are some local conflicts over land and water. Increased Kyrgyz-Tajik cooperation is needed to ensure completion of mutually beneficial projects such as CASA-1000, which will export electricity to South Asia and the Central Asian regional electricity grid.

China is set to remain a major source of investment in infrastructure and concessionary loans to the Kyrgyz state. China is working closely with the Kyrgyz Republic to combat terrorism.

The government's long-running and highly visible dispute with the largest foreign investor in the country (Canterra Gold) regarding the Kumtor gold mine has discouraged potential foreign investors. However the problems were solved in 2017, and the investment climate is improving. Kumtor's output has a major and direct impact on GDP figures, which can be quite volatile. In 2015 the gold sector accounted for 42 per cent of Kyrgyz exports. Remittances from Russia are another volatile GDP component. In 2015 they fell by more than 30 per cent in USD terms, but in 2016 bounced back by 10 per cent.

Real GDP growth in 2016 was 3.8 per cent (with gold exports at 16,700 kg), and the growth estimate for 2017 is 4.9 per cent (anticipating 17,400 kg of gold exports). Projected growth for 2018 and 2019 is 4 per cent. Inflation was very low in 2016, coming in at only 0.4 per cent, on the back of low commodity and food prices. In 2017 the inflation rate is expected to pick up to 3.3 per cent. The forecast for 2018 and 2019 is 2.9 per cent.

Kyrgyzstan's Human Development Index value for 2015 positioned it at 120 out of 188 countries. From 1990 to 2015 Kyrgyzstan's life expectancy at birth increased by 4.5 years, mean years of schooling increased by 2.2 years, but GNI per capita (2011 PPP\$) decreased by 9.1 per cent.

Kyrgyzstan is the only Central Asian country pursuing a system of democratic parliamentary governance. This is clearly reflected in the 2016 Democracy Index, in which Kyrgyzstan ranked 98<sup>th</sup> out of 167 countries. Kyrgyzstan's ranking in the Press Freedom Index also sets it apart from its neighbours: in 2017 Kyrgyzstan ranked 89<sup>th</sup> out of 180 countries.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Kyrgyzstan's most recent Universal Periodic Review was conducted in 2015. Kyrgyzstan is a member of the UN Human Rights Council for the period 2016–2018. The main problems identified in the UPR process were slow judicial progress in handling the interethnic violence of 2010, violence and discrimination against women and LGBTI persons, and the use of torture by law enforcement officers. Kyrgyzstan opposed all recommendations relating to the ratification of the Rome Statute of ICC, ICPPED and ICESCR. It was also opposed to the inclusion of sexual and gender identity in national legislation on discrimination.

### TAJIKISTAN

#### Political, economic and social development

Tajikistan's Constitution was amended by popular referendum in May 2016. The amendments allow the president to rule indefinitely, make him and his family immune from prosecution, and lower the eligibility age for the presidency from 35 to 30. The president has appointed many of his family members to senior government posts. The lowered presidential age of eligibility means that the current president's son will be able to run in the next election in 2020.

These dynastic elements could have destabilising effects in the long term. Tajikistan's authoritarian regime has long worked to curb political, media and religious freedoms, and exaggerated the risk of Islamic radicalisation in order to suppress opposition. Since March 2015, the Islamic Renaissance Party of Tajikistan (IRPT) – the only genuine opposition party in the country – has been banned on grounds of being a terrorist organisation, and in 2016 several IPRT party leaders were sentenced to lengthy prison terms. The exclusion of IPRT from the political system signals an end to the settlement established by the 1997 peace accord which ended the civil war.

Insurgent activity in the Tajik-Afghan border area has increased since the drawdown of the International Security Assistance Force (ISAF) from Afghanistan in late 2014. The government is using this threat as a pretext to tighten its control in Tajikistan, including a crackdown on opposition to the regime and steps to restrict civil society activity. Extreme poverty and shortages of heating, power and water combined with a weak labour market and a dysfunctional banking sector present further risks to political stability during the strategy period.

Tajikistan's links with Russia will remain strong: political, economic and military ties are close. Russia's military base in Tajikistan is the largest non-naval Russian military facility abroad, and there are more than one million Tajik migrant workers in Russia. Tajikistan's economic dependence on China is continuing to rapidly deepen through borrowing and infrastructure investment.

Tajikistan's banking sector has been in crisis since the sharp decline in remittances from migrant workers in Russia in 2015–2016 drove up the number of clients defaulting on loans. The government has failed to secure external support from the EBRD or the IMF, and the National Bank of Tajikistan has announced the liquidation of several lending agencies. In response to persistent problems in raising infrastructure funding from multilateral sources, the government issued a 10-year USD 500 million bond with a yield of 7.125 per cent. The bond was oversubscribed.

The Russian economic rebound in 2017 has brought an increase in remittances and boosted household demand. GDP growth in 2017 is estimated to reach 2.5 per cent and between 3 per cent and 5 per cent during the strategy period. Inflation in 2017 is expected to come in at 10 per cent, and the forecast for the strategy period is 9 per cent–10 per cent.

Tajik relations with Uzbekistan were previously hampered by Tajikistan's long-running plans to build the Rogun Dam, which would threaten Uzbek cotton crops. However, the new Uzbek president has pushed to improve relations with Tajikistan, and the two countries have decided to restore direct flights for the first time since 1992, to integrate their power grids and increase trade. Furthermore, Uzbekistan has silently approved the construction of the Rogun Dam. In general, joint economic activities will contribute to intensify regional cooperation throughout Central Asia during the strategy period.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Tajikistan's Human Development Index (HDI) value for 2015 positioned the country at 129 out of 188 countries. From 1990 to 2015, Tajikistan's life expectancy at birth increased by 6.7 years, mean years of schooling increased by 0.8 years but expected years of schooling decreased by 0.8 years, and GNI per capita (2011 PPP\$) fell by 28.3 per cent.

The situation with regard to political freedom and freedom of expression in Tajikistan has recently deteriorated further. The 2016 Democracy Index ranked Tajikistan 161<sup>st</sup> out of 167 countries. In 2017 Tajikistan ranked 149 out of 180 countries in the Press Freedom Index, compared to 122 out of 178 countries five years earlier in 2012.

A Universal Periodic Review was undertaken in 2016. The main concerns raised in the review were the widespread use of torture, new legislation restricting the space for civil society, the increase in the number of politically motivated detentions, and incarcerations of human rights defenders and opposition figures in the name of national security. Furthermore, the UPR report mentioned freedom of press concerns, domestic violence, child marriage, homophobia and discrimination against LGBTI persons. The 2004 moratorium on the death penalty was commended, as was the adoption of a law on the prevention of domestic violence in 2013.



### 3) Finland's Relations with the Region

#### THE KYRGYZ REPUBLIC

Finland recognized the independence of Kyrgyzstan on 30 December 1991 and established diplomatic relations with the country on 23 March 1992. Finland enjoys an excellent reputation in the Kyrgyz Republic. During the Soviet era Kyrgyz citizens learned to trust the quality of Finnish products. Political relations are good but thin due to very limited trade. Finland is represented in the Kyrgyz Republic by the Ambassador to Astana, while the Kyrgyz Republic is represented in Finland by the Ambassador to Moscow. Finland has an Honorary Consul in Bishkek and Kyrgyzstan has an Honorary Consul in Helsinki. Development cooperation issues are addressed in connection with political consultations between the foreign ministries and at ministerial meetings. Ministerial visits from Kyrgyzstan to Finland are quite common. In 2017 Finland received visits from both the Foreign Minister and the Minister of Education. Parliamentary cooperation has started actively.

Finland's development cooperation with Kyrgyzstan started almost immediately after diplomatic relations were established. This included the launch of a major anti-tuberculosis project and the provision of expertise to help establish the Central Bank of Kyrgyzstan. Cooperation then withered for various reasons, but was revitalized with the Wider Europe Initiative (WEI) in 2009. Finland's 2012 Development Policy Programme identified Kyrgyzstan and Tajikistan as key targets of WEI focus. This was reaffirmed in Finland's 2016 Development Policy, which stated that "Finland will support **Kyrgyzstan** and Tajikistan, the poorest countries of Central Asia. Finland's support will be used to strengthen human rights, the rule of law, the business environment, water resource management, and climate change preparedness".

In 2017, Finnish exports to Kyrgyzstan amounted to 1.6 million euros. Imports from Kyrgyzstan came to 5,120 euros.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Only a few Finnish non-governmental organisations are active in Kyrgyzstan. The most prominent NGO is the disability rights organisation Abilis, which has provided long-term support for Kyrgyz organisations working in this field. The University of Eastern Finland is also very active in Kyrgyzstan. UEF has institutional cooperation with the National Agricultural University of Kyrgyzstan.

Kyrgyzstan has clearly indicated that it wishes to emulate the Finnish model in its own social development. It also acknowledges that in order to maintain a democratic path of development, it will need foreign aid and cooperation. The government has managed to restore stability in the country after violent unrest in 2010. According to the World Bank, Kyrgyzstan's main challenges in the near future are to: a) strengthen public administration and public services, b) improve the business environment and investment climate and c) manage scarce natural resources such as forests, pastureland, and water and maintain the physical infrastructure. All this is closely in line with the Finnish-Kyrgyz development programme.

## TAJIKISTAN

Finland recognized the independence of Tajikistan on 31 December 1991 and established diplomatic relations on 26 February 1992. Finland has a good reputation in Tajikistan, where it is represented by a Roving Ambassador based in Helsinki. Tajikistan has not accredited an Ambassador to Helsinki. The President of Tajikistan visited Finland in 2012. Political relations are good but thin, with an emphasis on development cooperation. Trade between Finland and Tajikistan is almost non-existent.

Finland's development cooperation with Tajikistan started with the WEI initiative in 2009. It was consolidated by Finland's 2012 Development Policy Programme and further reaffirmed by Finland's 2016 Development Policy, which stated that "Finland will support Kyrgyzstan and **Tajikistan**, the poorest countries in Central Asia..."

Finnish exports to Tajikistan in 2017 totalled 1.1 million euros. Imports from Tajikistan amounted to 78,500 euros.

The Finnish disability rights organisation Abilis is active in Tajikistan, too. The Finnish missionary organisation FIDA is also active in Tajikistan.

Tajikistan needs foreign support to mitigate the adverse impacts of shortages and poverty and to reorganise the country's dysfunctional banking system, which will help to defuse the potential for social unrest and Islamic radicalisation. The government must be convinced to respect democratic institutions and political, religious and press freedoms. Finland, together with the rest of the international community, has an important role to play here.

## 4) Development Cooperation Context

### THE KYRGYZ REPUBLIC

Kyrgyzstan has been classified as a lower middle income country (LMIC) since 2014, but it lies at the very bottom of the table with a GNI of USD 1,100 per capita in 2016. Total NetODA in 2015 was USD 769 million (USD 129.1 per capita) from DAC countries and multilateral organisations. The largest donors are the Asian Development Bank (AsDB), the USA, Japan, the EC, the International Development Association (IDA) and Germany. Other major donors are Russia, China and Turkey.

Development efforts in the Kyrgyz Republic have been guided by the National Sustainable Development Strategy 2013–2017, which in 2018 will be updated and replaced by the National Sustainable Development Strategy 2040. In the short term, development will be guided by the 40 Steps to the Future programme and the Taza Koom (Smart Nation) programme, which was published in 2017. 40 Steps is a general plan that outlines the main development priorities, while the ambitious Taza Koom is aimed at improving people’s livelihood through the use of information technologies, specifically by promoting digital opportunities for all, encouraging digital citizenship, and transforming the Kyrgyz Republic into a regional hub for the digital Silk Road.

The SDGs of Agenda 2030 are well covered in NSDP 2040. Kyrgyzstan also has a national programme to ensure compliance with the Paris Declaration. The government is unable to provide for the effective coordination of foreign aid, which is carried out through the Development Partners Coordination Council. Finland is a member of the council, which meets monthly.





### TAJIKISTAN

Tajikistan is classified as a lower middle income country (LMIC) for the period of 2018–2020. Total NetODA in 2015 was USD 426 million (USD 50.2 per capita) from DAC countries and multilateral organisations. The largest donors are AsDB, Switzerland, Germany, the USA and the EC.

Long-term development in Tajikistan is guided by the National Development Strategy 2016–2030, and in the shorter term by the Mid-Term Development Programme 2016–2020. The SDGs of Agenda 2030 are well covered by these two plans. Development cooperation is coordinated through the Development Coordination Council. The government has very limited capacities for coordination. The State Committee on Investment and Property does compile statistics, but it has no input or influence on donor activities.

### FINLAND'S DEVELOPMENT COOPERATION WITH THE KYRGYZ REPUBLIC AND TAJIKISTAN

Finland's development cooperation with the Kyrgyz Republic and Tajikistan complements the EU Strategy for Central Asia. The EU's key financing tool in Central Asia is the Development Co-operation Instrument (DCI). Finnish development cooperation is aimed at supporting economic, social and environmental sustainability in the Kyrgyz and Tajik societies, as based on experiences gained from the region since 2009. Development cooperation projects and programmes can be either regional, covering both countries, or country specific, and they are implemented by UN organisations or Finnish government authorities in the form of inter-institutional cooperation. One notable exception is the Programme for Finland's Water Sector Support to Kyrgyzstan and Tajikistan, which is administered by the Finnish Environment Institute, but the actual projects are implemented by UN organisations or INGOs. The aid programme is almost identical in both countries, with the exception of the FAO implemented project Towards



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Sustainable Aquaculture and Fisheries Development in the Kyrgyz Republic, which has no counterpart in Tajikistan. In both countries Local Cooperation Funds are used to support the local civil society initiatives.

Finland's development cooperation programme in the Kyrgyz Republic and Tajikistan was evaluated in 2016. It was deemed to be highly relevant to government priorities in the target countries and to beneficiaries' needs, as well as to Finland's overall development policy objectives. Projects were thought to have a high probability of achieving most of the planned outcomes, despite some problems with slow procurement processes and high staff turnover. Cross-cutting objectives are well covered when relevant. The main sustainability concerns had to do with high staff turnover and inadequate funding for government institutions. In general, the projects contributed to aid effectiveness through strong national ownership and active collaboration both with other Finnish-funded projects and with other donors' projects and programmes. The management structure is straightforward and appears to work well. However, ongoing MFA staff cutbacks were a cause for some concern with regard to future management and administration. In conclusion, the evaluation noted that **Finland's development cooperation programme in the Kyrgyz Republic and Tajikistan is overall very relevant, that it has been implemented largely as foreseen and without major delays, and that it is producing expected outputs.**

The EU's Russia policy is based on five guiding principles as a countermeasure against Russia's illegal annexation of Crimea and the ongoing war in eastern Ukraine. One of these principles is to pursue closer relations with former Soviet republics in the EU's Eastern Neighbourhood and Central Asia. To this end, EU countries have stepped up their political and economic support as well as their development cooperation with these countries. Another guiding principle is to deepen selective engagement with Russia on foreign policy issues. In line with this principle, Finland has increased its engagement with Russia on issues that serve Finnish and EU interests. By way of counterbalance it is important that Finland also steps up its support to Russia's former Soviet neighbours.

Cuts in Finland's development funding have taken a heavy toll on aid programmes in Central Asia. During the strategy period the existing programme shrinks substantially 2019 and all present projects will be completed by the end of the strategy period. The strategy will be evaluated as part of the Ministry wide country strategy evaluation process. Planning for the next strategy period will commence in 2020 in line with the National Sustainable Development Strategy 2040 in the Kyrgyz Republic and the National Development Strategy 2016–2030 in Tajikistan. This work will also take into account the recommendations of the project evaluations, possible strategy evaluation, the priorities of the new Finnish government, the guidance of the EU Strategy for Central Asia, and the guiding principles of the EU's Russia policy.

## 5) Expected Results of the Development Cooperation Programme

The impact areas for the development cooperation programme are derived from the National Sustainable Development Strategy for the Kyrgyz Republic 2013–2017 and the National Development Strategy of the Republic of Tajikistan for the period to 2015, since all programme activities in both countries have been initiated during the effective dates of these plans. The impact areas are identical for both countries, as the problems and efforts to rectify them are very similar.

The first impact area for Finland’s cooperation in the Kyrgyz Republic and Tajikistan is the establishment of **more equal societies and strengthened realization of human rights and rule of law**. Both countries are still in transition from a Soviet past towards a democratic and stable political system and a free market economy. The road to transition has been fraught with difficulty for both countries. In Tajikistan, the process to independence started with a civil war, and in the Kyrgyz Republic two presidents have been ousted by civil unrest. Both governments have inherited a Soviet style of authoritative administration. This, coupled with low wages in the public sector, has left government institutions lacking the ability even to meet their mandatory responsibilities. Any changes in the impact area will be reflected in indicators measuring states’ political and civil rights performance. Such information is provided by Freedom House (Freedom in the World) and CEDAW (Gender Inequality Index).

The first expected outcome under this impact area is that **effective institutions are able to respond to the needs and rights of citizens, especially women and vulnerable groups**. This outcome is measured by the findings of the Universal Periodic Review. The three outputs of this outcome – **increased access to justice and legal aid services, in particular for women and**



**persons with disabilities, strengthened institutions to uphold rule of law, and promote and protect human rights, and ratification and implementation of human rights related UN conventions** – are measured by activity-level inputs and monitored through project reporting.

The second expected outcome area is **strengthened civil society engagement in national dialogues**. Progress will be measured by Human Freedom Index findings as published by the Cato Institute. The expected outputs are **women’s and vulnerable groups’ improved awareness of their human rights**, and **policy dialogues become a key platform for advocating policy change and civil society organisations have the capacity to contribute**. These outputs are measured by activity-level inputs and monitored through project reporting.

The inputs for this impact area are Widening Access to Justice in the Kyrgyz Republic, Phase II, and Strengthening Rule of Law and Human Rights to Empower People in Tajikistan, Phase II (both implemented by the United Nations Development Programme UNDP).

The second impact area for Finland’s cooperation in the Kyrgyz Republic and Tajikistan is **sustainable and inclusive economic growth**. At the time of the Soviet collapse, both the Kyrgyz and Tajik economies were based on a Soviet Union wide division of labour and collectivisation. With independence, many industries lost their markets and rural people, who were used to collective ways of production, failed to develop productive private farming. The first two decades of independence are often described as a “time of lost opportunities”. The region’s industrial base is very weak. In the longer run the only way to achieve sustainable and inclusive economic growth is through development of the SME sector. Small and medium-sized enterprises employ about half of the population, but they are very small in size and lack development potential. One obstacle to private sector development is the red tape surrounding the setting up and running of a business, including unnecessary and ineffective official inspections. Development cooperation must be aimed at supporting SME development through technical and financial assistance to SMEs that will bolster their competitiveness. The impact area will be measured using the World Bank GDP per capita index and EBRD Transition indicators.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

The first expected outcome under this impact area is a **diversified and expanding private sector that provides decent working conditions**. The outcome will be measured by country specific analyses such as the Economist Intelligence Unit Country Report, and WB Doing Business Report. The expected outputs are the **promotion of green economy** and an **improved private sector operating environment**. These are measured by indicators of activities related to environmentally sustainable business development as well as improved regulatory framework. The indicators are monitored through project reporting.

The second expected outcome is **better access to economic opportunities**, which will be measured by country specific analyses like EIU country reports and WB Doing Business Report. The first expected output, increased income generation, is measured by the indicators related to the increase of volume and value of SMEs supported by the projects. The second expected output – **strengthened small and medium-sized enterprises** – is measured by the number of jobs created, and the percentage of female-managed businesses, and successful implementation of the business plans. The third output – **decent working conditions** – is measured by the activities related to better working conditions. All outputs are monitored through project reporting.

The inputs in this impact area are the Aid for Trade Project in Central Asia, Phase IV (implemented by UNDP), Towards Sustainable Aquaculture and Fisheries Development in the Kyrgyz Republic, Phase III (implemented by the UN Food and Agriculture Organization FAO) and From Crisis towards Decent and Safe Jobs, Phase II (implemented by the International Labour Organization ILO).

The third impact area for Finland's cooperation in the Kyrgyz Republic and Tajikistan is an **environmentally sustainable society**. Both countries are extremely mountainous and prone to natural calamities and the effects of the climate change. They have also inherited huge amounts of hazardous waste from the Soviet era. As government authorities furthermore lack the capacities to fulfil their mandatory tasks and to set up early warning systems, there is a high degree of vulnerability to all kinds of environmental hazards. Development cooperation can make a significant contribution in all these areas. The impact area will be measured using the SEDAC Environmental Sustainability Index.



The first expected outcome under this impact area is that **water resources are equally shared and used in a sustainable way**. This outcome is measured by the country specific UNECE Environmental Performance Reports. The expected outputs are that the **authorities are able to effectively manage water resources and control water quality, and that the civil society participates in the planning of the use of water resources**. The first output is measured by the number of new institutional arrangements for water resources and progress in implementation of approach, and number of inclusive platforms created to support water sector reforms and stakeholder participation in water governance. Both outputs are monitored through project reporting.

The second outcome is an **enhanced understanding of mineral resources, an improved mineral rights allocation process and improved geohazard management**. The outcome is measured by the increase of the mineral resources investment and the number of successful actions taken to manage geo-hazards. The outcome is monitored through project reporting. The outcome has two outputs: the **authorities have the ability to produce geoinformation in digital form and to forecast geohazards and improved access to geoinformation for decision-makers and stakeholders**. The former is measured by the number of capacitated professionals disaggregated by gender, and the number of staff capable to independently produce digital products from field observations; and the latter by the increased use of geo-information as part of promotion of stakeholder services and stakeholders clientele for utilizing geo-information. The outputs are monitored through project reporting.

The third outcome is that the **availability of high quality information and accurate early warnings increase productivity and reduce health risks and the risks of loss of life and property caused by severe weather, climate and environmental events**. The sources of information are the annual reports of the Kyrgyzhydromet (K) and the Committee of Environmental Protection (T). The two outputs are the **improved capacity of the authorities to produce weather, climate and environmental information and early warning services and improved planning by government authorities and other groups that have special needs for early warnings and weather and environmental information**. The former is measured by the number



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

of new services and products with improved quality, and the latter by the use of the CAP-warning message format, and increased collaboration with national authorities and NGOs towards early warnings. In both cases monitoring takes place through project reporting.

The fourth outcome is an **increased preparedness to adapt to and mitigate the effects of climate change**. The outcome is measured by the number of climate change related laws, policies and guidelines. The sources of information are the National Communications for the UNFCCC. The two outputs of the outcome are the **authorities have the ability to produce and disseminate climate change related information and early warnings** and **increased awareness of the hazards caused by climate change**. The former is measured by the growth in investments and budget funding on climate services and early warning systems and the adoption of measures with replication potential identified and selected priority measures implemented; and the latter by the number of new climate change and/or early warning products developed and published on relevant institutions web pages, and increased knowledge of geo-hazard applications in environmental impact and climate change studies. The monitoring takes place through project reporting.

The inputs in this impact area are the Programme for Finland's Water Sector Support to Kyrgyzstan and Tajikistan, Phase II (administered by the Finnish Environment Institute SYKE), Strengthening the Mastering of Natural Resources in the Kyrgyz Republic, and Strengthening the Mastering of Natural Resources in the Republic of Tajikistan (both implemented by the Geological Survey of Finland GTK), Capacity Building in the Field of Meteorology in the Kyrgyz Republic, Phase II, and Capacity Building in the Field of Meteorology in Tajikistan, Phase II (both implemented by the Finnish Meteorological Institute FMI).



## 6) Monitoring and Evaluation

Monitoring of this strategy is based on ongoing evaluations of development projects and programmes and related policy dialogue by the MFA ITÄ-20 development cooperation team in Helsinki, the Embassy of Finland in Astana (the Kyrgyz Republic) and the Roving Ambassador to Tajikistan.

Since multi-bi implementation is a key modality of the strategy, primary responsibility for monitoring and project management in general rests with each multilateral agency according to its own rules and regulations. The MFA receives monitoring data on project implementation through multilateral agencies' reports, but also works actively to ensure that the projects are achieving their results according to the plans agreed in the project documents. Therefore, the MFA participates on a regular basis in the meetings of project governing bodies and field monitoring missions.

Another important modality of the strategy is inter-institutional cooperation. In this context the Finnish partner reports to the MFA on project implementation and progress. Again, the responsible MFA team in Helsinki, the Embassy in Astana or the Roving Ambassador follow the progress achieved by field monitoring missions and participate in the meetings of project governing bodies when possible. The MFA chairs the steering committee of the water sector support programme administered by the Finnish Environment Institute.

The evaluation of the programme covered by this strategy for development cooperation will be integrated in the Ministry wide country strategy evaluation process. Separate evaluations will be conducted by the multilateral agencies involved in project implementation according to their own rules and regulations. The water sector support programme is uniquely structured in that it is administered by SYKE, but the projects are implemented by UN organisations and INGOs.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

The following MFA guidelines are used to benchmark the implementing partners' practices: Guidelines on Results-based Management, Human Rights Based Approach Guidelines, Manual for Bilateral Programmes, MFA internal guidelines for multi-bi projects, Handbook on Corruption Prevention and Evaluation guidelines.

The MFA ITÄ-20 development cooperation team will monitor the validity of the assumptions made in this strategy and its logic model (Annex I) as well as the risks identified, and take corrective measures as needed. The use of budgeted funds is monitored on an ongoing basis using reports from the MFA financial accounting systems. The team will prepare an annual report following the MFA reporting format and instructions for each calendar year. The annual report provides an overview of strategy monitoring and reporting. The need for any corrective measures will be determined by the Department for Russia, Eastern Europe and Central Asia.



## 7) Risk Management

Since Finland has no permanent representation in either of the programme countries, all activities will be implemented by UN agencies in the form of multi-bi cooperation or by Finnish authorities in the form of inter-institutional cooperation. These modalities will provide a strong basis for implementation and minimise the risk of the misuse of funds.

### Contextual risks

Political and security instability is a considerable risk in both countries. However, the Kyrgyz Republic's traditionally volatile political climate has recently shown signs of stabilising. On the other hand, the tensions inherited from the violent unrest in 2010 continue to linger. In Tajikistan, restrictions imposed on political and religious rights and media freedom combined with poverty, shortage of services and authoritarian rule have increased the risk of social unrest. Taliban insurgent activity in the Tajik-Afghan border area is threatening stability in Tajikistan, but on the other hand it is also used by the government as a pretext to tighten its grip and to restrict civil rights.

Frequent natural calamities are another source of risks in both countries. Tajikistan and Kyrgyzstan are among the most mountainous countries in the world. Half of Tajikistan is at an elevation of above 3,000 metres, and half of the Kyrgyz Republic is at an elevation of 2,500 metres or more. Land degradation and deforestation have left the steep mountain slopes vulnerable to landslides, and accelerating climate change is continuing to make the situation worse. Earthquakes are also common.



## THE KYRGYZ REPUBLIC AND TAJIKISTAN

---

Both countries are highly dependable on remittances from migrant workers in Russia and Kazakhstan (Tajikistan 40 per cent of GDP, Kyrgyzstan 30 per cent of GDP). Therefore any swings in the Russian economy can have momentous economic effects in Tajikistan and Kyrgyzstan.

### **Programmatic risks**

The cumbersome administrative structures inherited from the Soviet era coupled with inadequate government funding have in many cases paralysed the ability of institutions to perform their duties. It is clear that government structures have failed to keep up with the transformation from planned to market economy. Given the shortage of funding and the general lack of orientation, some institutions remain without any meaningful activities. Poor pay in the public sector is hampering the recruitment and retainment of competent people. High staff turnover rates constitute a risk for successful project implementation and sustainability. Poorly paid and ineffective institutions are prone to bad governance, misappropriation of funds and corruption.

In all inter-institutional cooperation Finland has sought to strengthen capacities and influence the attitudes of government organisations by promoting a more open civil service. The sustainability of government has been supported by encouraging them to increase self-funding through the sale of their products.

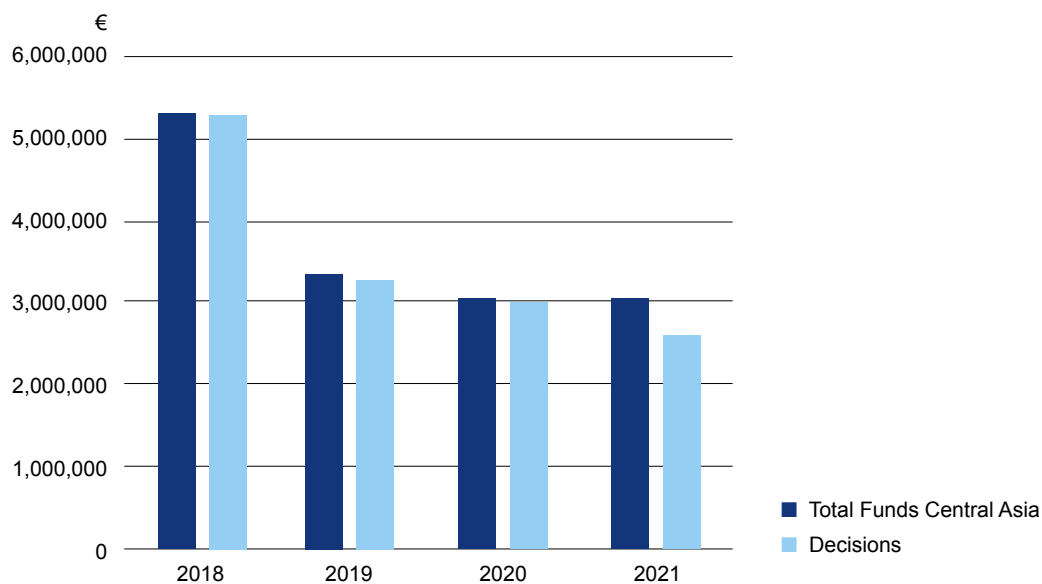
### **Institutional risks**

Democratic development in Central Asia has often been criticized in Western media. There is a real possibility that the role of the opposition may diminish in the Kyrgyz Republic and the space of the civic society shrinks to almost non-existent in Tajikistan. If this happens it would cause a reputational risk of Finland being publicly perceived as supporting undemocratic regimes by giving aid and cooperating with them.

The cultural background and values of the Kyrgyz and Tajik people is very different from the prevailing European ones. This may hamper or prevent the implementation of certain policies or activities especially regarding women's rights.

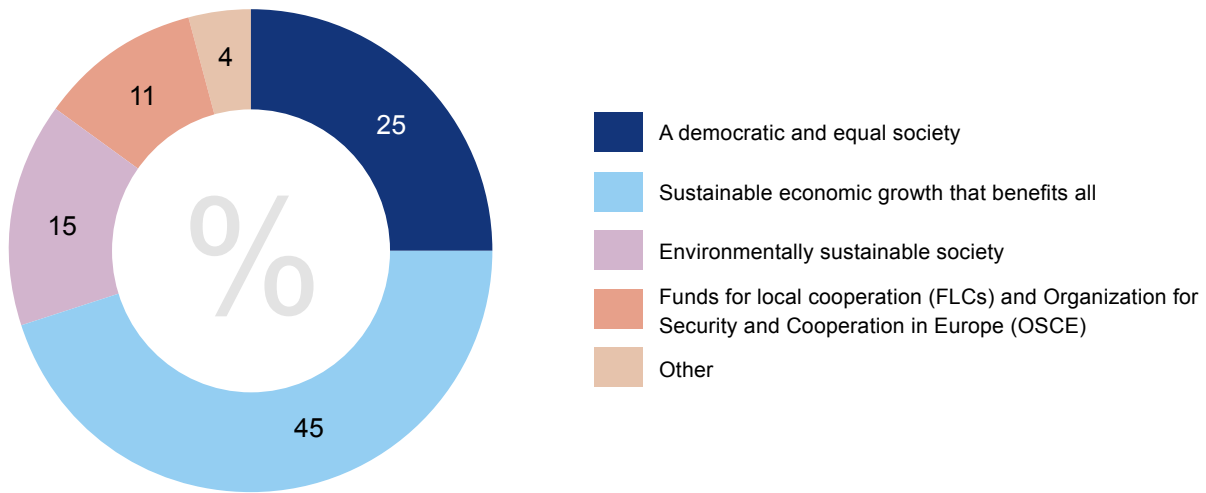
## 8) Tentative Financing Plan (Budget)

Budget framework 2018–2021 (total funds 14.8 million euros)





**Planned budget allocation 2018–2021 (total funds 14.8 million euros)**



# Annex I: Logic Model

## Strategy for Finnish Development Cooperation in Kyrgyz Republic and Tajikistan 2018–2021

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
<p><b>IMPACT 1:</b></p> <p><b>More equal societies and strengthened realization of human rights and rule of law</b></p> <p><i>Indicators: Freedom in the World (Freedom House)</i></p> <p><i>CEDAW Gender Inequality Index</i></p>	<p>Outcome 1.1.</p> <p><b>Effective institutions are able to respond to the needs and rights of citizens, especially women and vulnerable groups</b></p> <p><i>Indicators: Universal Periodic Review</i></p>	<p><b>Output 1.1.1.</b></p> <p><b>Increased access to justice and legal aid services, in particular for women and persons with disabilities</b></p> <p><i>Indicator: Number of persons receiving quality free legal aid, disaggregated by gender and PwDs</i></p>	<p><b>Output-outcome:</b></p> <p>Government actors remain committed to reforms supported by donors and the donor funding is available as planned</p> <p>Social and cultural barriers to women's and vulnerable groups' participation are tackled systematically at all levels of societies</p> <p>Governments are able to fund legal sector reforms</p> <p><b>Outcome-impact:</b></p> <p>Continued development of legal framework and institutional reforms according the newly adopted constitutions</p>	<p>Inputs for outputs 1.1.1.–1.2.2.</p> <p>United Nations Development Programme (UNDP): Widening Access to Justice in the Kyrgyz Republic, Phase II (€1.7 mill, 2018–2021)</p> <p>United Nations Development Programme (UNDP): Strengthening Rule of Law and Human Rights to Empower People in Tajikistan, Phase II (€1.7 mill, 2018–2021)</p>
		<p><b>Output 1.1.2.</b></p> <p>Strengthened institutions to uphold rule of law, and promote and protect Human Rights</p> <p><i>Indicators: A new law on Free Legal Aid is drafted (T)</i></p> <p><i>Amount of funding provided by GoT for SALAC LAC activities (T)</i></p> <p><i>FLA quality standards adopted and integrated into the work of MoJ FLA center (K)</i></p> <p><i>Funds allocated for MoJ FLA center (K)</i></p>		



IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/ impacts	Instruments and Inputs
		<p><b>Output 1.1.3.</b></p> <p><b>Ratification and implementation of human rights related UN conventions</b></p> <p><i>Indicator:</i> UN CRPD is ratified and Action Plan implementation started</p>		
	<p><b>Outcome 1.2.</b></p> <p><b>Strengthened civil society engagement in national dialogues</b></p> <p><i>Indicator:</i> Human Freedom Index (Cato Institute)</p>	<p><b>Output 1.2.1.</b></p> <p><b>Women's and vulnerable groups' improved awareness of their human rights</b></p> <p><i>Indicator:</i> Number of people gaining awareness of their rights, disaggregated by gender and disability status</p>	<p><b>Output-outcome:</b></p> <p>Civil society continues to develop and non-governmental organisations can remain engaged in policy dialogues</p> <p><b>Outcome-impact:</b></p> <p>The government authorities respect the contribution of the civil society in national dialogues</p>	
		<p><b>Output 1.2.2.</b></p> <p><b>Policy dialogues become a key platform for advocating policy change and civil society organisations have the capacity to contribute</b></p> <p><i>Indicators:</i> Number of policy proposals resulting from regional policy dialogue meetings, including those proposed by DPO's and gender focused CSO's (T)</p> <p><i>Selected components of the media strategy implemented by at least 8 women and PwDs rights protection CSOs in the selected provinces covering 7 districts and Bishkek and Osh cities (K)</i></p>		

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
<p><b>Impact 2:</b></p> <p><b>Sustainable and inclusive economic growth</b></p> <p><i>Indicators:</i> WB World Development Report (GDP/Capita) EBRD Transition report (transition indicators)</p>	<p><b>Outcome 2.1.</b></p> <p><b>Diversified and expanding private sector that provides decent working conditions</b></p> <p><i>Indicators:</i> WB Doing Business Report EIU Country Reports</p>	<p><b>Output 2.1.1.</b></p> <p><b>Promotion of green economy</b></p> <p><i>Indicators:</i> Number of productive capacity studies that focus on environmental sustainability and job-rich growth support and percentage of recommendations applied (UNDP, K&amp;T)</p>	<p><b>Output-outcome:</b></p> <p>Continued respect for ecological values</p> <p>Continued national investment in ecological solutions</p> <p>National Decent Work Programmes are implemented</p> <p><b>Outcome-impact:</b></p> <p>Continued government reforms to promote private sector growth</p> <p>Continued investment in infrastructure development both in urban and rural areas</p>	<p>Inputs for output 2.1.1. and 2.1.2.</p> <p>UNDP: Aid for Trade Project in Central Asia, Phase IV (€4.8 mill 2018–2021), Kyrgyzstan, Tajikistan</p> <p>UN Food and Agriculture Organization (FAO): Towards Sustainable Aquaculture and Fisheries Development in the Kyrgyz Republic, Phase III (€0.7 mill, 2018–2019)</p> <p>International Labour Organisation (ILO): From Crisis towards Decent and Safe Jobs, Phase II (€4.0 mill 2014–2018), Kyrgyzstan and Tajikistan</p>

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/ impacts	Instruments and Inputs
		<p><b>Output 2.1.2.</b></p> <p><b>Improved private sector operating environment</b></p> <p><i>Indicators:</i>                      # of companies supported and specially those led by women by the state agency for investment and export promotion through account-managed approach for export promotion and development (UNDP K)</p> <p># of recommendations on improving policies regulating the private sector provided to the government and integrated in policies, including those which relate to women entrepreneurship (UNDP T)</p> <p>Revised regulatory framework (FAO K)</p> <p>National LM policies on youth employment promotion peer reviewed (ILO, K&amp;T)</p>		
	<p><b>Outcome 2.2.</b></p> <p><b>Better access to economic opportunities</b></p> <p><i>Indicators:</i>                      WB Doing Business Report</p> <p>EIU country reports</p>	<p><b>Output 2.2.1.</b></p> <p><b>Increased income creation</b></p> <p><i>Indicators:</i>                      Volume increase in USD of export contracts supported by the state agency for export promotion (K)</p> <p>per cent of increase of export volumes of exporters serviced by the centers (T)</p>	<p><b>Output-outcome:</b></p> <p>Development of private sector financing opportunities</p> <p>Continued elimination of institutional and cultural obstacles to women's engagement</p>	<p>Inputs for output 2.2.1.</p> <p>UNDP: Aid for Trade Project in Central Asia; Phase IV (4.8 m€, 2018–2021), Kyrgyzstan and Tajikistan</p>

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
		<p><b>Output 2.2.2.</b></p> <p><b>Strengthened small and medium-sized enterprises (SMEs)</b></p> <p><i>Indicators:</i>  # of new jobs created (Aft, K)</p> <p># of female headed SMEs supported (Aft, T)</p> <p><i>Presence of business plans and efficient performance of hatcheries and feedmills # of female and male participants # of women at leadership positions in associations (FAO, K)</i></p>	<p><b>Outcome-impact:</b></p> <p>Women's participation in labour force has positive impact on the economies</p> <p>Transition to formal economy brings security and social protection to employees</p>	<p>Inputs for output 2.2.2</p> <p>UNDP: Aid for Trade Project in Central Asia; Phase IV (€4.8 mill, 2018–2021), Kyrgyzstan and Tajikistan</p> <p>FAO: Towards Sustainable Aquaculture and Fisheries Development in the Kyrgyz Republic, Phase III (€0.7 mill, 2018–2019)</p>
		<p><b>Output 2.2.3.</b></p> <p><b>More decent working conditions</b></p> <p><i>Indicators:</i>  # activities to strengthen the role of social dialogue in relation to OSH</p> <p># of labour inspectors trained</p>		<p>Inputs for output 2.2.3.</p> <p>ILO: From Crisis towards Decent and Safe Jobs, Phase II (€4.0 mill, 2014–2018), Kyrgyzstan and Tajikistan</p>



IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs	
<b>Impact 3:</b>  <b>Environmentally sustainable society</b>  <i>Indicator:</i> SEDAC Environmental Sustainability Index	<b>Outcome 3.1.</b>  <b>Water resources are equally shared and used in a sustainable way</b>  <i>Indicator:</i> UNECE Environmental Performance Review	<b>Output 3.1.1.</b>  <b>Authorities are able to effectively manage water resources and control water quality</b>  <i>Indicator:</i> # of new institutional arrangements for water resources management (RBOs) and progress in implementation of approach (RPMPs)	<b>Output-Outcome</b>  Government actors are strengthened to be able to implement water policies  Authorities take civil society's contribution seriously	Inputs for outputs 3.1.1. and 3.1.2. Finnish Environment Institute (SYKE): Programme for Finland's Water Sector Support to Kyrgyzstan and Tajikistan (€7.75 mill, 2014–2018)	
		<b>Output 3.1.2.</b>  <b>Civil society participates in the planning of water resources use</b>  <i>Indicator:</i> # of inclusive platforms created/revived to support water sector reforms and stakeholder participation in water governance	<b>Outcome-Impact</b>  Water management policy and legal framework support sustainable food and energy production as well as environmental protection.		
	<b>Outcome 3.2.</b>  <b>Enhanced understanding of natural resources including groundwater and improved geo-hazard management</b>  <i>Indicators:</i> Increased mineral resources investment  # of successful actions taken to manage geo-hazards	<b>Output 3.2.1.</b>  <b>Authorities are able to produce geo-information in digital form and forecast geo-hazards</b>  <i>Indicators;</i> # of capacitated professionals disaggregated by gender  # of staff capable to independently produce digital products from field observations	<b>Output-Outcome</b>  Geoinformation is publicly accessible and government actors are able to disseminate information on geohazards to the general public  Potential investors have open access to geoinformation and stakeholders can follow the allocation of mineral rights		Inputs for outputs 3.2.1. and 3.2.2.  Geological Survey of Finland (GTK): Strengthening the Mastering of Natural Resources in the Kyrgyz Republic (€1.6 mill 2014–2018)
			Geological Survey of Finland (GTK): Strengthening the Mastering of Natural Resources in the Republic of Tajikistan (€1.6 mill 2014–2018)		

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
		<p><b>Output 3.2.2.</b></p> <p><b>Improved access to geo-information for decision makers and stakeholders</b></p> <p><i>Indicators:</i></p> <p><i># of geo-information has been used as part of promotion of stakeholders services</i></p> <p><i># of stakeholders clientele for utilizing geo-information</i></p>	<p><b>Outcome-Impact</b></p> <p>Improved geo-hazard management saves lives and reduces damage to property. Better access to geo-information and open process to obtain mineral rights attracts responsible investors.</p>	
	<p><b>Outcome 3.3.</b></p> <p><b>Availability of high quality information and accurate early warnings increase productivity and reduce health risks and the risks of loss of life and property caused by severe weather, climate and environmental events</b></p> <p><i>Indicators:</i></p> <p><i>Kyrgyzhydromet annual report (K)</i></p> <p><i>Committee of Environmental Protection annual report (T)</i></p>	<p><b>Output 3.3.1.</b></p> <p><b>Improved capacity of government authorities to produce weather, climate and environmental information and early warning services</b></p> <p><i>Indicator:</i></p> <p><i># of new services and products with improved quality for customers of Kyrgyzhydromet and Tajikhydromet</i></p>	<p><b>Output-Outcome</b></p> <p>Authorities have the ability to disseminate early warnings to the general public.</p> <p>Civil society and authorities are making active use of the information produced</p>	<p>Inputs for outputs 3.3.1. and 3.3.2.</p> <p>Finnish Meteorological Institute (FMI): Capacity Building in the Field of Meteorology in the Kyrgyz Republic, Phase II (€0.5 mill, 2018–2020)</p> <p>Finnish Meteorological Institute (FMI): Capacity Building in the Field of Meteorology in Tajikistan, Phase II (€0.5 mill, 2018–2020)</p>



IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
		<p><b>Output 3.3.2.</b></p> <p><b>Improved planning by government authorities and other groups that have special needs for early warnings and weather and environmental information</b></p> <p><i>Indicators:</i>                      Warning- and Early Warning process enhanced by utilizing the CAP-warning message format</p> <p><i>Enhanced collaboration with national authorities and NGOs towards EWS</i></p>		
	<p><b>Outcome 3.4.</b></p> <p><b>Increased preparedness to adapt to and mitigate the effects of climate change</b></p> <p><i>Indicator:</i>                      National Communications for the UNFCCC</p>	<p><b>Output 3.4.1.</b></p> <p><b>Authorities have the ability to produce and disseminate climate change related information and early warnings</b></p> <p><i>Indicators:</i>                      Growth in investments and budget funding on climate services and early warning systems (FMI)</p> <p><i># of adaptation measures with replication potential identified and selected priority measures implemented (SYKE)</i></p>	<p><b>Output-Outcome</b></p> <p>Authorities actively prepare plans and regulations to adapt to and mitigate the effects of climate change</p> <p>Civil society follows the guidelines issued by the authorities to avoid the negative effects of climate change</p>	<p>Inputs for outputs 3.4.1. and 3.4.2.</p> <p>SYKE: Programme for Finland's Water Sector Support to Kyrgyzstan and Tajikistan (€7.75 mill, 2014–2018)</p> <p>GTK: Strengthening the Mastering of Natural Resources in the Kyrgyz Republic, (€1.6 mill, 2014–2018)</p> <p>GTK: Strengthening the Mastering of Natural Resources in Tajikistan (€1,6 mill, 2014–2018)</p>

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

IMPACT	OUTCOME	OUTPUT	Key assumptions linking outputs/outcomes/impacts	Instruments and Inputs
		<p><b>Output 3.4.2.</b></p> <p><b>Increased awareness of the hazards caused by the climate change</b></p> <p><i>Indicators:</i>  <i># of new Climate Change and/or warning products developed and published on relevant institutions web pages (FMI)</i></p> <p><i>Increased knowledge of geo-hazard applications in environmental impact and climate change studies (GTK)</i></p>	<p><b>Outcome-Impact</b></p> <p>Action plans and legal framework for climate change adaptation and mitigation is completed and implemented</p>	<p>FMI: Capacity Building in the Field of Meteorology in the Kyrgyz Republic, Phase II (€0.5 mill, 2018–2020)</p> <p>FMI: Capacity Building in the Field of Meteorology in Tajikistan, Phase II (€0.5 mill, 2018–2020)</p>



## Annex II: Risk Management Framework

### Strategy for Finnish Development Cooperation in Kyrgyz Republic and Tajikistan 2018–2021

CONTEXTUAL RISKS					
Risk Factor	Likelihood (low, medium, high)	Background to the assessment of likelihood	Impact (low, medium, high)	Background to the assessment of potential impact	Risk Response and assessment of likelihood and impact
In the Kyrgyz Republic political tensions inherited from 2010 resurface and become violent.	Low	The Kyrgyz authorities have not been able to handle the 2010 uprising in a proper way and this has alienated the Uzbek minority. However, the political stability has increased substantially and the last elections were peaceful even in the minority areas.	Low	Only a minor part of the activities take place in the areas inhabited by the Uzbek minority.	The risk is mitigated by channelling the Finnish support through organizations that have strong experience of the affected area.
In the Kyrgyz Republic the democratization process does not proceed as anticipated and political freedom as well as freedom of expression is squeezed.	Low	In the run-up to the October 2017 elections the authorities imposed restrictions on the rights to freedom of expression and peaceful assembly and there have been court cases against independent media, journalists and a human rights defender. After the elections the situation has eased.	Low	The incidents seem to be connected to political tensions related to the presidential elections without permanent effect. The international observers deemed the election to be free and fair but with several irregularities.	The risk is mitigated by emphasizing in all high level meetings and consultations that the democratization process is a key reason for Finland's support to the Kyrgyz Republic.
In Tajikistan extreme poverty and shortages combined with clamp down on political, religious and media freedoms cause social unrest.	Medium	The threat of social unrest is real but its channelling extremely difficult due to oppressive and authoritative government.	High	In case of social unrest there is a strong possibility that the disarray in Afghanistan spreads to Tajikistan and it becomes to a country in need of the humanitarian assistance.	The risk is mitigated by channelling the Finnish support to activities strengthening the human rights and access to justice as well as improving the business climate and employment possibilities.

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

CONTEXTUAL RISKS					
Risk Factor	Likelihood (low, medium, high)	Background to the assessment of likelihood	Impact (low, medium, high)	Background to the assessment of potential Impact	Risk Response and assessment of likelihood and impact
Taliban insurgent activities in the Tajik-Afghan border area spread to Tajikistan.	Low	Taliban activity poses only a slight risk to the stability of Tajikistan but may cause tensions between the central government and the autonomous Gorno-Badakhshan Oblast with stronger Islamic ties.	Low	Only a few activities included into the strategy are implemented in the affected areas (Tajik-Afghan border, Gorno-Badakhshan).	Activities in Gorno-Badakhshan are implemented by the Aga Khan Development Network (AKDN), which has strong local support.
Frequent natural calamities. Tajikistan and Kyrgyzstan are among the most mountainous countries in the world. Land degradation and deforestation have left the steep mountain slopes vulnerable to landslides, and accelerating climate change is continuing to make the situation worse. Earthquakes are also common.	High	Annually there are hundreds of minor nature-related calamities. Land- and mudslides are common and the climate change causes increased floods. Also Earthquakes are common.	Low	Nature-related calamities cause huge damage to local population and environment but do not affect development cooperation implementation in most cases.	The risk is mitigated by increasing the capacities of the Kyrgyz and Tajik authorities to analyse the risks of nature-related calamities, to disseminate early warnings of these calamities and to mitigate the effects of the calamities.
Uncontrollable economic shocks. Both the Kyrgyz Republic and Tajikistan are highly dependent on the remittances of the migrant workers in Russia (40per cent of Tajik and 30 per cent of the Kyrgyz GDP).	High	Changes in the Russian economy cause huge and uncontrollable changes in the economies of the two countries. The situation in the Kyrgyz Republic is easier due to the membership of the EEU that provides free labour movement between the Kyrgyz Republic and Russia.	Low	In spite of huge effects to the economies this risk has very limited effect to the implementation of the aid program.	The risk is mitigated by encouraging the local entrepreneurship by improving the business environment and supporting small and medium enterprises especially in rural areas.



PROGRAMMATIC RISKS					
Risk Factor	Likelihood (low, medium, high)	Background to the assessment of likelihood	Impact (low, medium, high)	Background to the assessment of potential Impact	Risk Response and assessment of likelihood and impact
The poorly funded cumbersome administrative structures and habits inherited from the Soviet era.	High	The administrative structures of both countries have been inherited from the Soviet time. Their structures and working habits have failed to keep up with the transformation from planned to market economy and in many cases they do not serve their present purpose. The whole public sector is insufficiently funded in both countries.	High	Most of the insufficient funding goes to the salaries and fixed cost of the institutions leaving very little to actual work – in many cases these institutions are not able to fulfill their responsibilities. They do not see their role as a facilitator but as a controller that usually hamper activities of the private sector.	An open and service oriented administration is emphasized in all projects funded by Finland. In case of the inter-institutional cooperation the possibilities of selling the products of the institutions and thus getting additional financing has been encouraged.
Poor pay in the public sector is hampering the recruitment and retainment of competent people.	High	Non-availability of competent personnel and high turnover of the staff constitute a serious risk for successful implementation of the projects in inter-institutional co-operation.	High	Salaries of the public sector are poor and so much behind of the private sector salaries that the recruitment of competent junior staff is difficult and the staff trained by the development projects tend to leave the public sector. This is a serious threat to the sustainability of the development efforts.	Due to rapid exchange of staff in inter-institutional projects more people are needed to perform certain tasks.
Bad governance, misappropriation of funds, corruption.	Medium	Poorly paid and ineffective institutions are prone to bad governance, misappropriation of funds and corruption.	High	Cases of bad governance, misappropriation of funds or corruption consume a lot of human resources and cause delays, loss of funding and reduced aid effectiveness. It may also lead to suspension of aid.	Since Finland has no permanent representation neither in the Kyrgyz republic nor Tajikistan all activities are implemented by the UN agencies in the form of multi-bi cooperation or by the Finnish authorities in the form of multi-bi cooperation to minimize the risk.

## THE KYRGYZ REPUBLIC AND TAJIKISTAN

INSTITUTIONAL RISKS					
Risk Factor	Likelihood (low, medium, high)	Background to the assessment of likelihood	Impact (low, medium, high)	Background to the assessment of potential impact	Risk Response and assessment of likelihood and impact
Reputational risk of Finland being publicly perceived as supporting undemocratic regimes by giving aid and cooperating with them.	Medium	The democratic development in Central Asia has been severely criticized in Finnish media. Should the situation get worse in the Kyrgyz Republic or Tajikistan the public opinion may turn to oppose cooperation with those countries.	Medium	The complex situation of poverty, security and inherited weak institutional structure combined with still juvenile political system is difficult to understand and this may increase public pressure to withhold from cooperation with these countries.	Active dissemination of information on Finland's objectives and activities in the Kyrgyz Republic and Tajikistan helps the general public to understand the need for cooperation.
Cultural and social factors hamper the implementation of policies or activities, especially regarding women's rights.	Medium	Due to the different cultural background the views of the donor and the host governments on the importance of certain policies or activities may differ. Typically women's political and economic empowerment and protection of vulnerable groups are affected areas.	Medium	The role of women in the Kyrgyz Republic and Tajikistan is a complex one. In both countries the long Islamic tradition is mixed with the Soviet tradition. In the Kyrgyz Republic the nomadic tradition also has a strong influence. All these differ from the Finnish way of thinking.	In all cooperation Finland advocates consistently the role of women throughout its foreign policy.



**SECTION 2: Risk Update and Decisions**

Date of update
Revisions to the original assessment:
Realized risks and risk response
Conclusion

Date of update:
Revisions to the original assessment:
Realized risks and risk response
Conclusion



Ministry for Foreign  
Affairs of Finland

[um.fi/developmentpolicy](https://um.fi/developmentpolicy)